

# **Free State Provincial Treasury**

Vote 4

| To be appropriated by Vote in 2021/22 | R331 491 000   |
|---------------------------------------|--|
| Responsible MEC                       | MEC of Finance   |
| Administrating Department             | Free State Provincial Treasury                         |
| Accounting Officer                    | Head of the Department: Free State Provincial Treasury |

#### 1. Overview

Provincial Treasury derives its mandate, core functions and responsibilities from the Public Finance Management Act, (Act 1 of 1999), as amended and Municipal Finance Management Act (Act 56 of 2003).

#### 1.1 Vision

An innovative and resilient partner in prudent fiscal management, socio-economic growth and service delivery.

#### 1.2 Mission

To promote Socio-economic inclusiveness for shared growth through

- Innovative fiscal management,
- Sustainable resource management and
- Good governance.

#### **Values**

Accountability, Assertiveness, Collaboration, Professionalism and Integrity

## Core function and responsibilities

The core functions, powers and responsibilities of the Provincial Treasury are outlined in Section 18 of the Public Finance Management Act (PFMA, Act No. 1 of 1999) and Section 5 of the Municipal Finance Management Act (MFMA, Act No. 56 of 2003). These can be summarised as follows:

- Preparing the provincial budget and exercising control over the implementation thereof;
- Promoting and enforcing transparency and effective management in respect of revenue, expenditure, assets and liabilities of provincial departments and entities;
- Enforcing the PFMA and national and provincial norms and standards as well as monitoring and assessing the implementation thereof in provincial departments and entities;
- Assisting provincial departments and entities in building their capacity for efficient, effective and transparent financial management;
- Preparing consolidated financial statements;
- Controlling the Provincial Revenue Fund and establishing appropriate and effective cash management and banking arrangements for the Provincial Revenue Fund;
- Monitoring and enforcing compliance of municipalities and municipal entities with the MFMA; and
- Monitoring the preparation of municipal budgets and the outcome thereof.

#### Main services

Provincial Treasury's main services in executing its mandate include:

- Providing professional advice and support on provincial economic analysis and fiscal policy;
- Management of the annual budget process and the implementation of provincial budgets;
- Providing policy direction, monitoring and support to ensure effective and efficient supply chain management and asset management practices;
- Providing access to and maintaining transversal financial management systems
- Promoting accountability and compliance with financial norms and standards to improve the quality and integrity of financial accounting and reporting of provincial departments and public entities;
- Providing guidance to improve financial governance and management at local government level; and
- Providing guidance on municipal revenue and debt management as well as asset and liability management and reporting

#### Acts, rules and regulations

The department considers the following acts, rules and regulations:

- Constitution Act No. 108 of 1996
- Public Finance Management Act No. 1 of 1999 (as amended)
- Treasury Regulations, May 2005
- Annual Division of Revenue Act
- Municipal Finance Management Act number 56 of 2003
- Municipal Supply Chain Regulations of 2005
- Municipal Investment Regulations of 2005
- Municipal PPP Regulations of 2005
- Preferential Procurement Policy Act No. 5 of 2000
- SCM Regulations of 2004
- Borrowing Powers of Provincial Government Act
- Provincial Tax Act
- Employment Equity Act of 1998
- Public Service Act of 1994
- Public Service Regulations, 2016
- Public Service Coordinating Bargaining Council Collective Agreement
- SITA Act of 1999
- SITA Regulations of 1999
- Archives act of 1962
- Protection of Information Act, Act 84 of 1982
- Access to Information Act of 1998 (as amended)
- Minimum Information Security Standard (MISS)
- Promotion of Administrative Justice (PAJA) Act 3 of 2000
- Labour Relations Act 66 of 1995

#### Activities and events relevant to budget decisions

The budget decisions are affected by external events such as, women's day, youth day, heritage day celebrations, employment of additional contract workers and claims from other departments for shared events.

Furthermore, during the 2020/21 financial year the province and department were cut on the annual appropriation in order to accommodate for the Covid-19 pandemic needs at national level as well as provincial priorities identified in respect of bursaries (Department of Education), ENGO's (Department of Social Development) and land reform projects (Department of Public Works and Infrastructure). This had a severe impact on the current operations of the department as targets have to be reviewed in line with the resources available.

#### Aligning departmental budgets to achieve government's prescribed outcomes

The Provincial Treasury contributes to Priority 1: A capable, ethical and developmental state of the Medium Term Strategic Framework. Outputs relating to these outcomes are incorporated into the 2020 - 2021 Annual Performance plan.

During the implementation of the provincial cuts on the annual appropriation the department had to review lower level activities to accommodate the cuts.

## 2. Review of the current financial year (2020/21)

The 2020/21 financial year commenced amidst the outbreak of the COVID-19 pandemic which impacted not only on the economy and fiscus of the province, but also on the operations of the department. Despite the unprecedented challenges brought about by the outbreak of the pandemic, the department continued its efforts to instil prudent financial management and good governance in the province.

The need for a prompt response by the province to limit the spread of the virus resulted in the MEC for Finance Invoking Section 25 of the Public Finance Management Act for utilization of funds from the Provincial Revenue Fund. Furthermore, the Executive Council decided to centralize the procurement of personal protective equipment (PPEs) for all provincial departments in the Provincial Treasury as the department was better placed for centrally procuring these items and distributing it to provincial departments and to exercise control over the implementation of the provincial budget.

The Asset and Liability Management programme, which is amongst other responsible for procurement of cross-cutting goods and services, together with the Supply Chain Management unit of the Department commenced with the procurement of COVID-19 PPE in April 2020 in terms of the National Treasury prescripts. PPEs were procured on behalf of departments, based on their needs for a six-month period and in accordance with National Treasury specifications. Once the provincial departments have attained a level of stability in the procurement and distribution of COVID-19 PPE items, the procurement process reverted back to departments.

The provincial budget had to be revised to provide for the response to COVID-19 and the 2020 Appropriation Bill (B2-2020), which was tabled on 5 March 2020, had to be withdrawn and a revised 2020 Appropriation Bill and Estimates of Provincial Revenue and Expenditure was tabled on 7 July 2020.

Provincial Treasury provided comprehensive socio-economic information for the province to serve as an analytical framework to inform provincial fiscal policy development and allow for more informed alignment of budget proposals with the prevailing provincial growth and development strategy and government priorities. This included the publication of the Provincial Economic Review and Outlook (PERO), the District Economic Review and Outlook (DERO), profiling of municipalities and quarterly labour market reviews.

The department worked with revenue generating departments and entities in pursuit of optimising own revenue in order to fund key priorities. Provincial Own Revenue and performance with regard to the Revenue Enhancement Allocation were regularly monitored and reported on. Due to the effect of the pandemic where some government services were partially operating due to the national lockdown the own revenue estimates had to be adjust adjusted downward by R122.869 million. It is estimated that the province will succeed to collect revenue to the amount of R1.126 billion.

Progress with infrastructure spending and projects as well as spending on conditional grants was monitored on a regular basis and conditional grant and infrastructure review sessions were held to discuss progress with departments and entities.

The department continued to closely monitor expenditure, with an emphasis on managing the provincial wage bill. Appointment of personnel were closely monitored and the PERSAL activation function strictly managed. The COVID-19 pandemic and national lockdown negatively affected spending and extra efforts were required to ensure that expenditure was expedited in areas where under-expenditure manifested, particularly on conditional grants.

It remained a priority for the Free State Provincial Government to settle all contractual obligations and pay all the money owed within the prescribed or agreed period in line with Section 38(1)(f), 51(b)(ii) of the Public Finance Management Act (PFMA), 1999 (Act No. 1 of 1999) and Treasury Regulation 8.2.3. Payment of suppliers was monitored and reported on a monthly basis.

As part of the Provincial Treasury's oversight role, the following interventions were undertaken to address this concern and to improve on departments paying suppliers:

- Departments were required to report to the Provincial Treasury on their performance regarding payment of suppliers on a monthly basis and this report was submitted to National Treasury who later presented it to the Forum of South Africa Heads of Department (FOSAD).
- On a monthly basis the Provincial Treasury engaged with departments and entities before submitting exception reports to National Treasury on payment of suppliers in 30 days.
- Departments were required to develop and implement internal control processes to ensure compliance with the requirements pertaining to the payment of suppliers within 30 days.

In an effort to reduce the cumulative Irregular Expenditure for the province, Provincial Treasury continued with its intervention for the investigation of irregular expenditure incurred in previous years. The project started with investigations by a service provider in five departments and one entity. To enhance the existing internal controls, the root causes for the transgressions were determined during the investigations and remedial controls recommended to prevent future irregular expenditure. The contract is for a period of 2 years ending March 2021 and make provision for additional irregular expenditure cases of other departments and entities to be added to the project.

Internal Audit Activities and Audit Committees of the departments and public entities were assessed by Provincial Treasury and it was found that they added value towards assisting the departments and public entities to achieve the designed objectives. In doing so, the committees have issued recommendations on ethical culture, good performance and effective controls.

In ensuring that the public and private sector stakeholders are vigilant and have improved fraud prevention and response strategies, Provincial Treasury continued to educate and alert the officials and stakeholders on developments in fraud detection and prevention. Virtual platforms were used to ensure that these activities continue despite the lockdown requirements.

The department's monitoring of and support to municipalities included the assessment of draft and final budgets on credibility, funding and compliance with the Municipal Budget and Reporting Regulations.

Provincial Treasury provided support to municipalities on supply chain management processes. This included training and support to Municipal Public Accounts Committee (MPAC) members to improve their governance roles, training bid committee members, assessing supply chain related policies, reviewing procurement plans etc.

To assist municipalities to improve their audit outcomes, the department reviewed and monitored the implementation of audit action plans, attended audit steering committee meetings and provided guidance on the GRAP reporting framework.

The department assessed the risk management and internal audit functions in municipalities in terms of functionality and capacity and provided training and support to ensure the effective functioning of these governance structures.

## 3. Outlook for the coming financial year (2021/22)

The key focus for Provincial Treasury will be ensuring sustainable and accountable fiscal governance in provincial departments, entities and municipalities.

The department will focus on improving cash coverage, reducing accruals and payables, irregular, unauthorised and fruitless and wasteful expenditure, improving the quality of financial statements and strengthening governance structures.

The province continues to operate in a tight fiscal space and Provincial Treasury is challenged to develop a fiscal policy framework that will contribute to inclusive economic growth whilst ensuring delivery on priorities of government. The provincial own generated revenue represents a small share of the provincial fiscal envelope but it plays a vital role in supplementing national transfers. Provincial own revenue is generated mainly by two items; motor vehicle licenses and sales of goods and services, which come from services rendered at hospitals (patient fees). The concentration of the sources of revenue in the province poses a serious risk to fiscal sustainability. The department will continue to support departments with revenue collection and efforts to diversify revenue streams for the province.

Provincial Treasury will continue with its efforts to ensure that allocated funds are spent efficiently and effectively. In-year monitoring and reporting will continue, with a focus on budgeting and spending on non-core items.

Compensation of employees currently accounts for 62 percent of the provincial budget and it is projected to further increase over the MTEF period. The unsustainably high levels of the public sector wage bill will have to be managed downwards to unlock funding for other priorities as well as derive efficiency on compensation of employees' budgets. Provincial Treasury will thoroughly review the composition of compensation of employee's budget and put measures in place to reduce growth of the provincial wage bill.

The department will pay special attention to improving infrastructure delivery in a cost effective manner in collaboration with key role-players. Expenditure on infrastructure and conditional grants will be monitored rigorously and departments will be regularly engaged in this regard.

Compliance with supply chain management prescripts is key to ensuring accountable fiscal governance. Provincial Treasury will continue to monitor and assess departments on compliance with key performance indicators for supply chain management and provide guidance and assistance to improve supply chain management practices in departments and entities.

Late payment of suppliers continues to seriously undermine the sustainability of Small Medium and Micro Enterprises and the department will regular monitor and report on the payment of suppliers within 30 days. The department will engage with departments and entities on reports on payment of suppliers and monitor the development and implementation of internal control processes to ensure compliance with payment requirements.

To support departments and entities to improve the quality of their financial statements, Provincial Treasury will continue with the assessment of interim and draft annual financial statements and providing guidance and assistance to departments and entities on accounting matters. The department will furthermore assess remedial audit action plans and monitor progress with the implementation thereof.

The department will continue to monitor compliance to and effective implementation of the Public Sector Risk Management Framework and the Public Sector Internal Audit Framework. Training and support will also be provided with regard to risk management and internal audit. In terms of Section 5(4) of the MFMA, 2003 (Act No. 56 of 2003) the Provincial Treasury must, amongst other, monitor compliance with the Act by municipalities and municipal entities, the preparation of their budgets and the monthly outcome thereof, as well as the submission of reports as required by the Act. It may further assist municipalities in the preparation of their budgets and it may exercise any powers and must perform any duties delegated to it by the National Treasury in terms of the Act and may take appropriate steps if a municipality or municipal entity in the province commits a breach of the Act. Currently the Department is responsible for 22-delegated municipalities.

To assist municipalities to improve their budgets, the department will conduct training sessions, evaluate draft municipal budgets and provide feedback and conduct both technical and political municipal budget bilateral meetings. Expenditure will be monitored and reported regularly.

The department will assist municipalities to manage their cash position by assisting them to improve the functionality and effectiveness of revenue committees, improve cost reflective tariffs through partnerships with Eskom, water boards and NERSA and facilitating the conclusion of recovery plans for defaulting municipalities and monitoring the payment of debts.

The department will continue to assist municipalities with the interpretation and implementation of GRAP standards and will monitor the submission of annual financial statements to the Auditor General.

Municipalities will be supported on supply chain management compliance through amongst other training, assessment of policies and reviewing supply chain management reports and registers.

To improve the functioning and effectiveness of governance structures, Internal Audit and Risk Management functions of municipalities will be assessed and training and support provided.

## 4. Reprioritisation

Reprioritised baseline funding for the 2021-22 financial year concludes that approximately 74.55 percent of the additional funding required is for compensation of employees. This includes funding for critical identified vacant posts and contract officials. 25.45 percent for other pressures such as replacement of computer equipment, travelling and subsistence, training, old servers, maintenance and repair of server infrastructure, professional services for upgrade and configuration of new servers and applications, payment of software licenses and provincial research project.

#### 5. Procurement

The procurement plan for the forthcoming financial year exceeds the current allocations for planned major procurements.

## 6. Receipts and financing

## 6.1 Summary of receipts

Table 4.1: Summary of receipts

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Medi    | um-term estimate | es      |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|------------------|---------|
| R thousand                                    | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23          | 2023/24 |
| Equitable share                               | 207 748 | 232 023 | 259 499 | 263 094            | 239 925                | 239 925          | 275 512 | 263 972          | 268 697 |
| Conditional grants                            |         |         |         |                    |                        |                  |         |                  |         |
| Earmarked funds                               | 60 985  | 61 096  | 60 885  | 218 933            | 247 246                | 247 246          | 33 200  | 25 726           | 26 248  |
| REA: Ex-employee debt                         | 238     |         |         |                    |                        |                  |         |                  |         |
| Municipal Support Programme                   | 30 337  | 38 000  | 35 331  | 4 983              | 2 540                  | 2 540            | 10 000  | 12 000           | 12 000  |
| Provincial Supplier Database                  | 5 813   |         |         |                    |                        |                  |         |                  |         |
| Transversal Contracts                         | 16 596  | 12 496  | 12 960  | 12 360             | 12 360                 | 12 360           |         |                  |         |
| Covid-19 Response                             |         |         |         | 205 000            | 240 500                | 240 500          | 10 000  |                  |         |
| SITA(Internal Audit Tool)                     | 1 000   |         |         |                    |                        |                  |         |                  |         |
| Provincial Support Programme                  | 5 578   | 4 500   | 9 866   | 3 000              | 3 500                  | 3 500            | 2 000   | 2 000            | 2 000   |
| Team Mate(Internal Audit&Risk Man Software    | 1 423   | 1 100   | 228     |                    |                        |                  |         |                  |         |
| AGSA (PAG)                                    |         | 5 000   |         |                    |                        |                  |         |                  |         |
| Municipal Support Programme(National Treasury |         |         |         |                    |                        |                  |         |                  |         |
| Section 139 intervention)                     |         |         |         |                    |                        |                  |         |                  |         |
| Infrastructure Development Improvement        |         |         | 2 500   | 5 000              |                        |                  | 5 000   | 5 235            | 5 466   |
| Municipal Finance Recovery Services           |         |         |         | 5 933              | 3 246                  | 3 246            | 6 200   | 6 491            | 6 782   |
| Departmental receipts                         | 59 157  | 52 087  | 35 779  | 53 639             | 52 144                 | 52 144           | 22 779  | 22 779           | 22 779  |
| Total receipts                                | 327 890 | 345 206 | 356 163 | 535 666            | 539 315                | 539 315          | 331 491 | 312 477          | 317 724 |

Table 4.2 : Summary of departmental receipts collection

|   |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | 3       |         |
|---|---------|---------|---------|-----------------------|------------------------|------------------|---------|---------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23 | 2023/24 |
| Tax receipts  |         |         |         |                       |                        |                  |         |         |         |
| Casino taxes  |         |         |         |                       |                        |                  |         |         |         |
| Horse racing taxes                                    |         |         |         |                       |                        |                  |         |         |         |
| Liquor licences                                       |         |         |         |                       |                        |                  |         |         |         |
| Motor vehicle licences                                |         |         |         |                       |                        |                  |         |         |         |
| Sales of goods and services other than capital assets | 154     | 157     | 176     | 149                   | 149                    | 149              | 149     | 149     | 149     |
| Transfers received                                    |         |         |         |                       |                        |                  |         |         |         |
| Fines, penalties and forfeits                         |         |         |         |                       |                        |                  |         |         |         |
| Interest, dividends and rent on land                  | 16 011  | 9 077   | 30 145  | 12 782                | 20 000                 | 30 515           | 12 792  | 12 802  | 12 802  |
| Sales of capital assets                               |         | 3       | 3       |                       |                        |                  |         |         |         |
| Transactions in financial assets and liabilities      | 170     | 221     | 3 604   | 149                   | 100                    | 100              | 149     | 149     | 149     |
| Total departmental receipts                           | 16 335  | 9 458   | 33 928  | 13 080                | 20 249                 | 30 764           | 13 090  | 13 100  | 13 100  |

#### 6.2 Departmental receipts collection

The Free State Provincial Treasury is the custodian for investments in the province and generates income by means of investing allocated funding available in the revenue fund. Due to improved spending of the provincial departments in the last, few years the interest generated decreased, but with the implementation of cost containment measures and closely monitoring of the spending within departments the interest to be generated was increased again.

#### 6.3 Donor funding

Table 4.3: Summary of department donor funding: Free State Provincial Treasury

| Name of Donor                  |         | Outcome |         | Revised estimate | M       | edium-term estima | tes     |
|--------------------------------|---------|---------|---------|------------------|---------|-------------------|---------|
| R thousand                     | 2017/18 | 2018/19 | 2019/20 | 2020/21          | 2021/22 | 2022/23           | 2023/24 |
| Gender Based Research Project  |         |         | 1229    |                  |         |                   |         |
| Total department donor funding |         |         | 1229    |                  |         |                   |         |

## 7. Payment summary

#### 7.1. Key assumptions

Approximately 74.55 percent of the Free State Provincial Treasury budget is allocated towards the payment of compensation of employees.

In line with the allocation letter and guideline provided by Provincial Treasury, compensation of employees' budget for the MTEF 2021/22-2023/24 caters for filled posts and critical vacant funded posts. Filling of vacancies are done on a phase in approach in order to accommodate the limited funds per financial year, due to provincial and national budget cuts.

#### 7.2. Programme summary

Table 4.4: Summary of payments and estimates by programme: Provincial Treasury

|                                     |         | Outcome |         |         | Adjusted appropriation | Revised estimate | Medium-term estimates |         |         |  |
|-------------------------------------|---------|---------|---------|---------|------------------------|------------------|-----------------------|---------|---------|--|
| R thousand                          | 2017/18 | 2018/19 | 2019/20 |         | 2020/21                |                  | 2021/22               | 2022/23 | 2023/24 |  |
| 1. Administration                   | 92 926  | 102 358 | 105 887 | 111 755 | 104 935                | 104 935          | 113 813               | 114 920 | 115 511 |  |
| 2. Sustainable Resource Management  | 40 180  | 44 710  | 47 232  | 55 958  | 46 726                 | 46 726           | 53 418                | 53 878  | 55 612  |  |
| 3. Asset And Liabilities Management | 85 372  | 77 819  | 80 598  | 287 889 | 317 363                | 317 363          | 82 733                | 61 346  | 62 090  |  |
| 4. Financial Governance             | 26 623  | 32 465  | 33 789  | 30 069  | 28 804                 | 28 804           | 27 822                | 27 581  | 28 687  |  |
| 5. Municipal Finance Management     | 60 948  | 67 228  | 73 359  | 49 995  | 41 487                 | 41 487           | 53 705                | 54 752  | 55 824  |  |
| Total payments and estimates        | 306 049 | 324 580 | 340 865 | 535 666 | 539 315                | 539 315          | 331 491               | 312 477 | 317 724 |  |

#### 7.3. Summary of economic classification

Table 4.5 : Summary of provincial payments and estimates by economic classification: Provincial Treasury

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimate | 5       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|-------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23           | 2023/24 |
| Current payments                                    | 266 668 | 286 797 | 302 356 | 532 493            | 534 801                | 534 791          | 327 718 | 309 288           | 314 395 |
| Compensation of employees                           | 192 611 | 210 504 | 224 452 | 252 157            | 224 985                | 224 985          | 239 930 | 240 131           | 246 128 |
| Goods and services                                  | 74 057  | 76 293  | 77 904  | 280 336            | 309 816                | 309 806          | 87 788  | 69 157            | 68 267  |
| Interest and rent on land                           |         |         |         |                    |                        |                  |         |                   |         |
| Transfers and subsidies to:                         | 28 592  | 34 377  | 35 048  | 409                | 649                    | 649              | 385     | 421               | 440     |
| Provinces and municipalities                        | 27 800  | 32 500  | 33 831  |                    |                        |                  |         |                   |         |
| Departmental agencies and accounts                  |         |         |         |                    |                        |                  |         |                   |         |
| Higher education institutions                       |         |         |         |                    |                        |                  |         |                   |         |
| Foreign governments and international organisations |         |         |         |                    |                        |                  |         |                   |         |
| Public corporations and private enterprises         |         |         |         |                    |                        |                  |         |                   |         |
| Non-profit institutions                             |         |         |         |                    |                        |                  |         |                   |         |
| Households  | 792     | 1 877   | 1 217   | 409                | 649                    | 649              | 385     | 421               | 440     |
| Payments for capital assets                         | 10 778  | 3 378   | 3 412   | 2 764              | 3 865                  | 3 875            | 3 388   | 2 768             | 2 889   |
| Buildings and other fixed structures                | 73      |         |         |                    |                        |                  |         |                   |         |
| Machinery and equipment                             | 6 544   | 3 378   | 3 412   | 2 764              | 3 865                  | 3 875            | 3 388   | 2 768             | 2 889   |
| Heritage Assets                                     |         |         |         |                    |                        |                  |         |                   |         |
| Specialised military assets                         |         |         |         |                    |                        |                  |         |                   |         |
| Biological assets                                   |         |         |         |                    |                        |                  |         |                   |         |
| Land and sub-soil assets                            |         |         |         |                    |                        |                  |         |                   |         |
| Software and other intangible assets                | 4 161   |         |         |                    |                        |                  |         |                   |         |
| Payments for financial assets                       | 11      | 28      | 49      |                    |                        |                  |         |                   |         |
| Total economic classification                       | 306 049 | 324 580 | 340 865 | 535 666            | 539 315                | 539 315          | 331 491 | 312 477           | 317 724 |

Compensation of Employees includes permanent, funded vacant and temporary (contract appointments) officials. Assets mainly consist of finance leases relating the leases of photocopy machines, cellular phone and USB contracts. Transfers and subsidies includes injury on duty, donations and gifts stemming from the outreach projects within the Office of the MEC and leave gratuity payments for officials leaving the department. Other expenditure includes normal administrative costs for training, the largest expenditure for the department is the assistance to municipalities, transversal systems and transversal commitments as well as the amount allocated for the purchasing of personal protective equipment for the COVID – 19 pandemic within programme 3.

#### 7.4. Infrastructure payments

Not applicable.

#### 7.5. Conditional Grants

Not applicable.

#### 7.6. Payment for Non-infrastructure projects

Not applicable.

## 7.7. Payment for Priorities

The payment of departmental priorities includes transversal systems (SITA), Audit Fees, bursaries, training and development and finance leases. Earmarked funded priorities includes amongst other, infrastructure capacity building, purchase of personal protective equipment for COVID – 19 pandemic, provincial intervention, municipal support programme and municipal finance recovery services.

| Project description                    |         | Outcome |         | main<br>appropriation | Adjusted<br>Approriation | Revised<br>Estimates | Medium-term estimates |         |         |  |
|--|---------|---------|---------|-----------------------|--------------------------|----------------------|-----------------------|---------|---------|--|
| R thousand                             | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                  |                      | 2021/22               | 2022/23 | 2023/24 |  |
| Programme 1                            | 107     |         |         |                       | 500                      | 500                  |                       |         |         |  |
| Revenue Enhancement Allocation         | 107     |         |         |                       |                          |                      |                       |         |         |  |
| COVID - 19 response                    |         |         |         |                       | 500                      | 500                  |                       |         |         |  |
| Programme 2                            |         |         |         | 5 000                 |                          |                      | 5 000                 | 5 235   | 5 466   |  |
| Infrastructure Development Improvement |         |         |         | 5 000                 |                          |                      | 5 000                 | 5 235   | 5 466   |  |
| Programme 3                            | 26 342  | 12 496  | 12 991  | 217 360               | 252 360                  | 252 360              | 10 000                |         |         |  |
| Transversal commitment                 | 22 181  | 12 496  | 12 991  | 12 360                | 12 360                   | 12 360               |                       |         |         |  |
| Supply Chain Management Compliance     |         |         |         |                       |                          |                      |                       |         |         |  |
| Provincial Supplier Database           | 4 161   |         |         |                       |                          |                      |                       |         |         |  |
| COVID - 19 response                    |         |         |         | 205 000               | 240 000                  | 240 000              | 10 000                |         |         |  |
| Programme 4                            | 5 000   | 1 534   | 8 122   | 3 000                 | 3 500                    | 3 500                | 2 000                 | 2 000   | 2 000   |  |
| SITA (software for internal audit)     |         |         |         |                       |                          |                      |                       |         |         |  |
| Financial intervention measures        | 5 000   | 1 534   | 8 122   | 3 000                 | 3 500                    | 3 500                | 2 000                 | 2 000   | 2 000   |  |
| AGSA                                   |         | 5 000   |         |                       |                          |                      |                       |         |         |  |
| Programme 5                            | 28 647  | 32 835  | 33 831  | 10 916                | 5 786                    | 5 786                | 16 200                | 18 491  | 18 782  |  |
| Municipal Finance Recovery Services    |         |         |         | 5 933                 | 3 246                    | 3 246                | 6 200                 | 6 491   | 6 782   |  |
| Municipal Support Programme            | 28 647  | 32 835  | 33 831  | 4 983                 | 2 540                    | 2 540                | 10 000                | 12 000  | 12 000  |  |
|  |         |         |         |                       |                          |                      |                       |         |         |  |
|  | 60 096  | 46 865  | 54 944  | 236 276               | 262 146                  | 262 146              | 33 200                | 25 726  | 26 248  |  |

#### 7.8. Departmental Public-Private Partnership (PPP) projects

Not applicable.

#### 7.9. Transfers

#### 7.9.1 Transfers to public entities

Not applicable

## 7.9.2 Transfers to development corporations' entities

Not applicable

#### 7.9.3 Transfers to local government

Only historical figures are reflected in table 4.7

Table 4.7: Summary of departmental transfers to local government by category: Provincial Treasury

|  |         | Outcome |         | Main | Adjusted | Revised | Me      | dium-term estima | tes     |
|--|---------|---------|---------|------|----------|---------|---------|------------------|---------|
| R thousand                                       | 2017/18 | 2018/19 | 2019/20 |      | 2020/21  |         | 2021/22 | 2022/23          | 2023/24 |
| Category A                                       |         |         |         |      |          |         |         |                  |         |
| Category B                                       | 27 800  | 31 500  | 33 831  |      |          |         |         |                  |         |
| Category C                                       |         | 1000    |         |      |          |         |         |                  |         |
| Total departmental transfers to local government | 27 800  | 32 500  | 33 831  |      |          |         |         |                  |         |

## 9. Receipts and retentions

Not applicable.

## 10. Programme description

#### **Programme 1: Administration**

The role of this programme is to provide leadership and strategic management in accordance with legislation, regulations and policies as well as to ensure there are appropriate support service to all other programmes. The programme consists of five operational sub-programmes: Office of the MEC, Office of the HOD, Corporate Services, Financial Management (Includes the office of the CFO) and Internal Audit (Departmental).

- To provide support to MEC / HOD
- To facilitate towards a skilled, competent and responsive workforce for the Department
- To ensure that allocated funds are planned, managed and spent effectively
- To procure and maintain quality goods and services
- To ensure compliance with practices, norms and standards, independent assessment of the adequacy and effectiveness of internal controls and risk management
- To promote effective corporate communication
- To promote sound stakeholder relations

Table 4.8: Summary of payments and estimates by sub-programme: Programme 1: Administration

|   |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimates | 3       |
|---|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand                                  | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24 |
| 1. Office Of The Mec                        | 6 256   | 6 588   | 9 532   | 8 171                 | 8 087                  | 8 087            | 8 211   | 8 211              | 8 418   |
| 2. Management Services                      | 13 732  | 11 007  | 11 533  | 14 885                | 13 375                 | 14 235           | 6 748   | 6 672              | 14 647  |
| 3. Corporate Services                       | 24 976  | 33 507  | 35 641  | 35 561                | 34 127                 | 34 127           | 45 053  | 44 753             | 36 612  |
| 4. Financial Management (Office Of The Cfo) | 42 981  | 45 896  | 43 537  | 46 488                | 43 453                 | 42 593           | 47 627  | 49 120             | 49 528  |
| 5. Internal Audit (Departmental)            | 4 981   | 5 360   | 5 644   | 6 650                 | 5 893                  | 5 893            | 6 174   | 6 164              | 6 306   |
| Total payments and estimates                | 92 926  | 102 358 | 105 887 | 111 755               | 104 935                | 104 935          | 113 813 | 114 920            | 115 511 |

Table 4.9: Summary of payments and estimates by economic classification: Programme 1: Administration

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | dium-term estimates | ·       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23             | 2023/24 |
| Current payments                                    | 88 025  | 98 711  | 102 405 | 108 694            | 101 458                | 101 448          | 110 557 | 111 801             | 112 252 |
| Compensation of employees                           | 66 966  | 74 614  | 80 755  | 88 617             | 80 935                 | 80 935           | 84 654  | 85 664              | 86 809  |
| Goods and services                                  | 21 059  | 24 097  | 21 650  | 20 077             | 20 523                 | 20 513           | 25 903  | 26 137              | 25 443  |
| Interest and rent on land                           |         |         |         |                    |                        |                  |         |                     |         |
| Transfers and subsidies to:                         | 326     | 597     | 974     | 409                | 585                    | 585              | 385     | 421                 | 440     |
| Provinces and municipalities                        |         |         |         |                    |                        |                  |         |                     |         |
| Departmental agencies and accounts                  |         |         |         |                    |                        |                  |         |                     |         |
| Higher education institutions                       |         |         |         |                    |                        |                  |         |                     |         |
| Foreign governments and international organisations |         |         |         |                    |                        |                  |         |                     |         |
| Public corporations and private enterprises         |         |         |         |                    |                        |                  |         |                     |         |
| Non-profit institutions                             |         |         |         |                    |                        |                  |         |                     |         |
| Households  | 326     | 597     | 974     | 409                | 585                    | 585              | 385     | 421                 | 440     |
| Payments for capital assets                         | 4 571   | 3 045   | 2 484   | 2 652              | 2 892                  | 2 902            | 2 871   | 2 698               | 2 819   |
| Buildings and other fixed structures                | 73      |         |         |                    |                        |                  |         |                     |         |
| Machinery and equipment                             | 4 498   | 3 045   | 2 484   | 2 652              | 2 892                  | 2 902            | 2 871   | 2 698               | 2 819   |
| Heritage Assets                                     |         |         |         |                    |                        |                  |         |                     |         |
| Specialised military assets                         |         |         |         |                    |                        |                  |         |                     |         |
| Biological assets                                   |         |         |         |                    |                        |                  |         |                     |         |
| Land and sub-soil assets                            |         |         |         |                    |                        |                  |         |                     |         |
| Software and other intangible assets                |         |         |         |                    |                        |                  |         |                     |         |
| Payments for financial assets                       | 4       | 5       | 24      |                    |                        |                  |         |                     |         |
| Total economic classification                       | 92 926  | 102 358 | 105 887 | 111 755            | 104 935                | 104 935          | 113 813 | 114 920             | 115 511 |

#### **Programme 2: Sustainable Resource Management**

The role of this programme is to provide professional advice and support on provincial economic analysis, fiscal policy, and the management of the annual budget process and the implementation of provincial budgets. The programme consists of six operational subprogrammes: Programme Support, Economic Analysis, Fiscal Policy, Budget Management, Public Finance and Compensation Directorate.

- Conduct research and provide economic information in pursuit of inclusive growth and development
- Optimize provincial own revenue in order to fund key priorities
- Monitor and assess the implementation of the fiscal policy and budget framework
- Promote effective and efficient infrastructure delivery
- Ensure sustainable and effective cash management practices and efficient management of the Provincial Revenue Fund

Table 4.10: Summary of payments and estimates by sub-programme: Programme 2: Sustainable Resource Management

|                              |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate Medium-term esti |         |         | i       |
|------------------------------|---------|---------|---------|-----------------------|------------------------|-----------------------------------|---------|---------|---------|
| R thousand                   | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                                   | 2021/22 | 2022/23 | 2023/24 |
| 1. Programme Support         | 1 666   | 1 812   | 2 385   | 2 001                 | 1 941                  | 1 941                             | 2 004   | 1 957   | 2 035   |
| 2. Economic Analysis         | 6 887   | 7 174   | 6 238   | 7 255                 | 6 422                  | 6 422                             | 7 966   | 8 103   | 8 414   |
| 3. Fiscal Policy             | 6 695   | 7 541   | 8 610   | 9 207                 | 8 587                  | 8 587                             | 8 791   | 8 826   | 9 216   |
| 4. Budget Management         | 11 691  | 12 682  | 13 373  | 14 046                | 14 187                 | 14 187                            | 12 865  | 12 925  | 13 487  |
| 5. Public Finance            | 12 595  | 14 493  | 15 546  | 22 146                | 14 412                 | 14 412                            | 20 521  | 20 796  | 21 140  |
| 6. Compensation Directorate  | 646     | 1 008   | 1 080   | 1 303                 | 1 177                  | 1 177                             | 1 271   | 1 271   | 1 320   |
| Total payments and estimates | 40 180  | 44 710  | 47 232  | 55 958                | 46 726                 | 46 726                            | 53 418  | 53 878  | 55 612  |

Table 4.11: Summary of payments and estimates by economic classification: Programme 2: Sustainable Resource Management

|   |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | lium-term estimates | i       |
|---|---------|---------|---------|-----------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23             | 2023/24 |
| Current payments                                    | 39 846  | 44 661  | 46 689  | 55 958                | 46 405                 | 46 405           | 53 363  | 53 878              | 55 612  |
| Compensation of employees                           | 37 418  | 42 196  | 43 766  | 51 848                | 43 662                 | 43 662           | 48 716  | 48 870              | 50 569  |
| Goods and services                                  | 2 428   | 2 465   | 2 923   | 4 110                 | 2 743                  | 2 743            | 4 647   | 5 008               | 5 043   |
| Interest and rent on land                           |         |         |         |                       |                        |                  |         |                     |         |
| Transfers and subsidies to:                         | 176     | 7       | 133     |                       |                        |                  |         |                     |         |
| Provinces and municipalities                        |         |         |         |                       |                        |                  |         |                     |         |
| Departmental agencies and accounts                  |         |         |         |                       |                        |                  |         |                     |         |
| Higher education institutions                       |         |         |         |                       |                        |                  |         |                     |         |
| Foreign governments and international organisations |         |         |         |                       |                        |                  |         |                     |         |
| Public corporations and private enterprises         |         |         |         |                       |                        |                  |         |                     |         |
| Non-profit institutions                             |         |         |         |                       |                        |                  |         |                     |         |
| Households  | 176     | 7       | 133     |                       |                        |                  |         |                     |         |
| Payments for capital assets                         | 157     | 42      | 398     |                       | 321                    | 321              | 55      |                     |         |
| Buildings and other fixed structures                |         |         |         |                       |                        |                  |         |                     |         |
| Machinery and equipment                             | 157     | 42      | 398     |                       | 321                    | 321              | 55      |                     |         |
| Heritage Assets                                     |         |         |         |                       |                        |                  |         |                     |         |
| Specialised military assets                         |         |         |         |                       |                        |                  |         |                     |         |
| Biological assets                                   |         |         |         |                       |                        |                  |         |                     |         |
| Land and sub-soil assets                            |         |         |         |                       |                        |                  |         |                     |         |
| Software and other intangible assets                |         |         |         |                       |                        |                  |         |                     |         |
| Payments for financial assets                       | 1       |         | 12      |                       |                        |                  |         |                     |         |
| Total economic classification                       | 40 180  | 44 710  | 47 232  | 55 958                | 46 726                 | 46 726           | 53 418  | 53 878              | 55 612  |

## **Programme 3: Asset and Liability Management**

The role of this programme is to provide policy direction, facilitate the effective and efficient management of assets, liabilities and financial management systems and procure transversal and cross-cutting goods and services. The programme consists out of three subprogrammes: Programme Support, Asset Management, Supporting and Interlinked Financial Systems.

- Strengthen supply chain management in the province through capacity building and oversight
- Strengthen asset management in the province through capacity building and oversight
- Support and capacitate transversal financial management systems users
- Purchase and distribution of personal protective equipment for COVID 19 pandemic

Table 4.12: Summary of payments and estimates by sub-programme: Programme 3: Asset And Liabilities Management

|   |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimates | <b>3</b> |
|---|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|----------|
| R thousand                                      | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24  |
| 1. Programme Support                            | 1 782   | 1 767   | 3 084   | 206 852               | 241 475                | 241 475          | 11 854  | 1 840              | 1 914    |
| 2. Asset Management                             | 31 073  | 21 775  | 22 334  | 23 633                | 21 664                 | 21 664           | 12 995  | 12 644             | 13 086   |
| 3. Supporting And Interlinked Financial Systems | 52 517  | 54 277  | 55 180  | 57 404                | 54 224                 | 54 224           | 57 884  | 46 862             | 47 090   |
| Total payments and estimates                    | 85 372  | 77 819  | 80 598  | 287 889               | 317 363                | 317 363          | 82 733  | 61 346             | 62 090   |

Table 4.13: Summary of payments and estimates by economic classification: Programme 3: Asset And Liabilities Management

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | lium-term estimates | i       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23             | 2023/24 |
| Current payments                                    | 79 505  | 77 604  | 80 352  | 287 876            | 317 254                | 317 254          | 82 673  | 61 346              | 62 090  |
| Compensation of employees                           | 36 332  | 37 990  | 40 439  | 45 260             | 40 582                 | 40 582           | 44 382  | 44 076              | 45 060  |
| Goods and services                                  | 43 173  | 39 614  | 39 913  | 242 616            | 276 672                | 276 672          | 38 291  | 17 270              | 17 030  |
| Interest and rent on land                           |         |         |         |                    |                        |                  |         |                     |         |
| Transfers and subsidies to:                         | 50      | 39      |         |                    |                        |                  |         |                     |         |
| Provinces and municipalities                        |         |         |         |                    |                        |                  |         |                     |         |
| Departmental agencies and accounts                  |         |         |         |                    |                        |                  |         |                     |         |
| Higher education institutions                       |         |         |         |                    |                        |                  |         |                     |         |
| Foreign governments and international organisations |         |         |         |                    |                        |                  |         |                     |         |
| Public corporations and private enterprises         |         |         |         |                    |                        |                  |         |                     |         |
| Non-profit institutions                             |         |         |         |                    |                        |                  |         |                     |         |
| Households  | 50      | 39      |         |                    |                        |                  |         |                     |         |
| Payments for capital assets                         | 5 811   | 164     | 246     | 13                 | 109                    | 109              | 60      |                     |         |
| Buildings and other fixed structures                |         |         |         |                    |                        |                  |         |                     |         |
| Machinery and equipment                             | 1 650   | 164     | 246     | 13                 | 109                    | 109              | 60      |                     |         |
| Heritage Assets                                     |         |         |         |                    |                        |                  |         |                     |         |
| Specialised military assets                         |         |         |         |                    |                        |                  |         |                     |         |
| Biological assets                                   |         |         |         |                    |                        |                  |         |                     |         |
| Land and sub-soil assets                            |         |         |         |                    |                        |                  |         |                     |         |
| Software and other intangible assets                | 4 161   |         |         |                    |                        |                  |         |                     |         |
| Payments for financial assets                       | 6       | 12      |         |                    |                        |                  |         |                     |         |
| Total economic classification                       | 85 372  | 77 819  | 80 598  | 287 889            | 317 363                | 317 363          | 82 733  | 61 346              | 62 090  |

## **Programme 4: Financial Governance**

The role of this programme is to promote accountability through substantive reflection of financial activities of the province as well as compliance with financial norms and standards. The programme consists of three sub-programmes: Programme Support, Accounting Services and Provincial Risk Management and Internal Audit (Provincial)

- Promote and enforce sound accounting practices and reporting through capacity building and monitoring
- Promote and enforce risk management and internal audit practices through capacity building and monitoring

Table 4.14: Summary of payments and estimates by sub-programme: Programme 4: Financial Governance

|  |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimates | ;       |
|--|---------|---------|---------|-----------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand                                       | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24 |
| 1. Program Support                               | 2 948   | 8 458   | 2 806   | 2 910                 | 2 817                  | 2 817            | 2 764   | 2 767              | 2 883   |
| 2. Accounting Services                           | 17 117  | 16 518  | 23 350  | 19 317                | 18 637                 | 18 637           | 15 418  | 15 446             | 16 123  |
| 3. Risk Management And Internal Audit Provincial | 6 558   | 7 489   | 7 633   | 7 842                 | 7 350                  | 7 350            | 9 640   | 9 368              | 9 681   |
| Total payments and estimates                     | 26 623  | 32 465  | 33 789  | 30 069                | 28 804                 | 28 804           | 27 822  | 27 581             | 28 687  |

Table 4.15: Summary of payments and estimates by economic classification: Programme 4: Financial Governance

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimate | ;       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|-------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23           | 2023/24 |
| Current payments                                    | 26 592  | 31 239  | 33 654  | 29 980             | 28 564                 | 28 564           | 27 647  | 27 511            | 28 617  |
| Compensation of employees                           | 22 674  | 23 464  | 24 262  | 26 058             | 24 348                 | 24 348           | 24 448  | 24 546            | 25 651  |
| Goods and services                                  | 3 918   | 7 775   | 9 392   | 3 922              | 4 216                  | 4 216            | 3 199   | 2 965             | 2 966   |
| Interest and rent on land                           |         |         |         |                    |                        |                  |         |                   |         |
| Transfers and subsidies to:                         |         | 1 170   |         |                    |                        |                  |         |                   |         |
| Provinces and municipalities                        |         |         |         |                    |                        |                  |         |                   |         |
| Departmental agencies and accounts                  |         |         |         |                    |                        |                  |         |                   |         |
| Higher education institutions                       |         |         |         |                    |                        |                  |         |                   |         |
| Foreign governments and international organisations |         |         |         |                    |                        |                  |         |                   |         |
| Public corporations and private enterprises         |         |         |         |                    |                        |                  |         |                   |         |
| Non-profit institutions                             |         |         |         |                    |                        |                  |         |                   |         |
| Households  |         | 1 170   |         |                    |                        |                  |         |                   |         |
| Payments for capital assets                         | 31      | 56      | 122     | 89                 | 240                    | 240              | 175     | 70                | 70      |
| Buildings and other fixed structures                |         |         |         |                    |                        |                  |         |                   |         |
| Machinery and equipment                             | 31      | 56      | 122     | 89                 | 240                    | 240              | 175     | 70                | 70      |
| Heritage Assets                                     |         |         |         |                    |                        |                  |         |                   |         |
| Specialised military assets                         |         |         |         |                    |                        |                  |         |                   |         |
| Biological assets                                   |         |         |         |                    |                        |                  |         |                   |         |
| Land and sub-soil assets                            |         |         |         |                    |                        |                  |         |                   |         |
| Software and other intangible assets                |         |         |         |                    |                        |                  |         |                   |         |
| Payments for financial assets                       |         |         | 13      |                    |                        |                  |         |                   |         |
| Total economic classification                       | 26 623  | 32 465  | 33 789  | 30 069             | 28 804                 | 28 804           | 27 822  | 27 581            | 28 687  |

#### **Programme 5: Municipal Finance Management**

The role of this programme is to promote and improve the state of financial governance and management at local government level. The programme consists of seven sub-programmes: - Programme support, Thabo Mofutsanyana District, Fezile Dabi District, Lejweleputswa District, Xhariep District, Municipal Risk Management and Internal Audit relating to Municipal Finance and Municipal Supply Chain and Compliance Sub Directorate

- Monitor and support municipalities towards improved budget management
- Monitor and support municipalities towards improved audit outcomes
- Monitor and support municipalities to strengthen compliance with SCM prescripts
- Monitor and support municipalities to strengthen Internal Audit and Risk Management

Table 4.16: Summary of payments and estimates by sub-programme: Programme 5: Municipal Finance Management

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimates |         |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand                                    | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24 |
| 1. Program Support                            | 3 005   | 1 906   | 38 750  | 13 020             | 8 026                  | 8 026            | 18 353  | 19 621             | 20 021  |
| 2. Thabo Mafutsanyana District                | 7 287   | 7 810   | 7 094   | 7 445              | 6 823                  | 6 823            | 7 190   | 7 131              | 7 334   |
| 3. Fezile Dabi District                       | 4 537   | 6 021   | 5 477   | 6 033              | 5 248                  | 5 248            | 5 785   | 5 783              | 5 910   |
| 4. Lejwelephutswa District                    | 7 246   | 8 121   | 6 186   | 6 044              | 5 804                  | 5 804            | 5 569   | 5 668              | 5 755   |
| 5. Xhariep District                           | 4 076   | 4 400   | 4 923   | 5 282              | 4 884                  | 4 884            | 4 971   | 4 917              | 5 031   |
| 6. Municipal Risk Management & Internal Audit | 4 625   | 4 822   | 4 317   | 5 508              | 4 340                  | 4 340            | 5 524   | 5 321              | 5 389   |
| 7. Municipal Support Program & Igr            | 30 172  | 34 148  |         |                    |                        |                  |         |                    |         |
| 8. Municipal Scm & Compliance                 |         |         | 6 612   | 6 663              | 6 362                  | 6 362            | 6 313   | 6 311              | 6 384   |
| Total payments and estimates                  | 60 948  | 67 228  | 73 359  | 49 995             | 41 487                 | 41 487           | 53 705  | 54 752             | 55 824  |

Table 4.17: Summary of payments and estimates by economic classification: Programme 5: Municipal Finance Management

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | ium-term estimates | 3       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24 |
| Current payments                                    | 32 700  | 34 582  | 39 256  | 49 985             | 41 120                 | 41 120           | 53 478  | 54 752             | 55 824  |
| Compensation of employees                           | 29 221  | 32 240  | 35 230  | 40 374             | 35 458                 | 35 458           | 37 730  | 36 975             | 38 039  |
| Goods and services                                  | 3 479   | 2 342   | 4 026   | 9 611              | 5 662                  | 5 662            | 15 748  | 17 777             | 17 785  |
| Interest and rent on land                           |         |         |         |                    |                        |                  |         |                    |         |
| Transfers and subsidies to:                         | 28 040  | 32 564  | 33 941  |                    | 64                     | 64               |         |                    |         |
| Provinces and municipalities                        | 27 800  | 32 500  | 33 831  |                    |                        |                  |         |                    |         |
| Departmental agencies and accounts                  |         |         |         |                    |                        |                  |         |                    |         |
| Higher education institutions                       |         |         |         |                    |                        |                  |         |                    |         |
| Foreign governments and international organisations |         |         |         |                    |                        |                  |         |                    |         |
| Public corporations and private enterprises         |         |         |         |                    |                        |                  |         |                    |         |
| Non-profit institutions                             |         |         |         |                    |                        |                  |         |                    |         |
| Households  | 240     | 64      | 110     |                    | 64                     | 64               |         |                    |         |
| Payments for capital assets                         | 208     | 71      | 162     | 10                 | 303                    | 303              | 227     |                    |         |
| Buildings and other fixed structures                |         |         |         |                    |                        |                  |         |                    |         |
| Machinery and equipment                             | 208     | 71      | 162     | 10                 | 303                    | 303              | 227     |                    |         |
| Heritage Assets                                     |         |         |         |                    |                        |                  |         |                    |         |
| Specialised military assets                         |         |         |         |                    |                        |                  |         |                    |         |
| Biological assets                                   |         |         |         |                    |                        |                  |         |                    |         |
| Land and sub-soil assets                            |         |         |         |                    |                        |                  |         |                    |         |
| Software and other intangible assets                |         |         |         |                    |                        |                  |         |                    |         |
| Payments for financial assets                       |         | 11      |         |                    |                        |                  |         |                    |         |
| Total economic classification                       | 60 948  | 67 228  | 73 359  | 49 995             | 41 487                 | 41 487           | 53 705  | 54 752             | 55 824  |

## 9.2 Service delivery measures

## **Departmental goals**

- An efficient, effective and development oriented department.
- Support departments, municipalities and entities towards improving financial accountability and sustainability.
- Enhance processes, practices and systems towards efficiency gains, to eliminate waste and derive value for money.
- Improve the development and management life cycle of infrastructure and assets.

## 9.3 Other programme information

## 9.3.1 Personnel numbers and costs

Table 4.18: Personnel numbers and costs by programme

| Personnel numbers                            | As at<br>31 March 2018 | As at<br>31 March 2019 | As at<br>31 March 2020 | As at<br>31 March 2021 | As at<br>31 March 2022 | As at 31 March 2023 | As at<br>31 March 2024 |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|---------------------|------------------------|
| 1. Administration                            | 196                    | 196                    | 220                    | 199                    | 199                    | 199                 | 199                    |
| 2. Sustainable Resource Management           | 72                     | 72                     | 72                     | 71                     | 71                     | 71                  | 71                     |
| 3. Asset And Liabilities Management          | 86                     | 86                     | 81                     | 81                     | 81                     | 81                  | 81                     |
| 4. Financial Governance                      | 39                     | 39                     | 39                     | 37                     | 37                     | 37                  | 37                     |
| 5. Municipal Finance Management              | 54                     | 54                     | 58                     | 57                     | 57                     | 57                  | 57                     |
| Direct charges                               |                        |                        |                        |                        |                        |                     |                        |
| Total provincial personnel numbers           | 447                    | 447                    | 470                    | 445                    | 445                    | 445                 | 445                    |
| Total provincial personnel cost (R thousand) | 192 611                | 210 504                | 224 452                | 224 985                | 239 930                | 240 131             | 246 128                |
| Unit cost (R thousand)                       | 431                    | 471                    | 478                    | 506                    | 539                    | 540                 | 553                    |

<sup>1.</sup> Full-time equivalent

| Table 4.19 : Summary of departmental personnel numbers and costs by component | rsonnel numbers                | s and cost | s by componer                     | ent      |                                   |           |        | Doviced actimate | timate                            |         |                                   | M         | Madium tarm av nanditura actimata | atemitae extinita |                                   |         | Average                  | Avaraga anni al grouth over MTEE | N MTEF                 |
|---|--------------------------------|------------|-----------------------------------|----------|-----------------------------------|-----------|--------|------------------|-----------------------------------|---------|-----------------------------------|-----------|-----------------------------------|-------------------|-----------------------------------|---------|--------------------------|----------------------------------|------------------------|
| ı   | 2017/18                        |            | 2018/19                           | 19<br>19 | 2019/20                           | 0         |        | 2020/21          | Stimate<br>21                     |         | 2021/22                           |           | 2022/23 2022/23                   | Iditure estimate  | 2023/24                           | 4       | Average at               | 2020/21 - 2023/24                |                        |
| R thousands   | Personnel numbers <sup>1</sup> | Costs      | Personnel<br>numbers <sup>1</sup> | Costs    | Personnel<br>numbers <sup>1</sup> | Costs     | Filled | Additional posts | Personnel<br>numbers <sup>1</sup> | Costs   | Personnel<br>numbers <sup>1</sup> | Costs     | Personnel<br>numbers <sup>1</sup> | Costs             | Personnel<br>numbers <sup>1</sup> | Costs   | Personnel<br>growth rate | Costs growth<br>rate             | % Costs<br>of<br>Total |
| Salary level  |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   | $\dagger$ |                                   |                   |                                   |         |                          |                                  | -                      |
| 1-7   | 140                            | 13 005     | 140                               | 13 527   | 162                               | 15 627    | 131    | 13               | 4                                 | 38 992  | 144                               | 38 169    | 144                               | 37 836            | 44                                | 38 550  |                          | -0.4%                            | 16.2%                  |
| 8 – 10  | 208                            | 102 836    | 207                               | 110 990  | 205                               | 119 704   | 202    | 2                | 204                               | 88 969  | 204                               | 104 275   | 204                               | 103 044           | 204                               | 100 844 |                          | 4.3%                             | 41.2%                  |
| 11 – 12   | 02                             | 42 805     | 71                                | 48 979   | 71                                | 56 216    | 99     | _                | 19                                | 53 608  | 29                                | 53 803    | 19                                | 54 794            | <i>L</i> 9                        | 29 097  |                          | 3.3%                             | 23.6%                  |
| 13 – 16   | 59                             | 33 965     | 83                                | 37 008   | 32                                | 42 969    | 29     | _                | 30                                | 43 416  | 30                                | 43 683    | 30                                | 44 457            | 8                                 | 47 637  |                          | 3.1%                             | 19.1%                  |
| Other   | 744                            | 100 644    | 7447                              | 240 504  | 0470                              | 22.4 5.46 | 807    | 11               | AAR                               | 224 085 | AAR                               | 220 030   | ME                                | 240 434           | AAR                               | 246.428 |                          | ò                                | 70000                  |
| Drogramma   | Ī                              | 10.761     | Ī                                 | 100 017  | 2                                 | 010 +07   | 075    | =                | Ŧ                                 | 006 477 | f                                 | 709 900   | ŧ                                 | 10 D#4            | f                                 | 071 047 |                          | 3.0%                             | 100.0%                 |
| 1. Administration   | 196                            | 996 99     | 196                               | 74 614   | 220                               | 80 755    | 187    | 12               | 199                               | 80 933  | 199                               | 84 654    | 199                               | 85 664            | 199                               | 86 809  |                          | 2.4%                             | 35.6%                  |
| 2. Sustainable Resource Management  | 72                             | 37 418     | 72                                | 42 196   | 72                                | 43 766    | 69     | 2                | 71                                | 43 661  | 71                                | 48 716    | 71                                | 48 870            | 71                                | 50 569  |                          | 2:0%                             | 20.1%                  |
| 3. Asset And Liabilities Management   | 98                             | 36 332     | 88                                | 37 990   | 81                                | 40 439    | 81     |                  | 8                                 | 40 582  | 81                                | 44 382    | 81                                | 44 076            | 8                                 | 45 060  |                          | 3.6%                             | 18.2%                  |
| 4. Financial Governance   | 39                             | 22 674     | 93                                | 23 464   | 39                                | 24 262    | 37     |                  | 37                                | 24 349  | 37                                | 24 448    | 37                                | 24 546            | 37                                | 25651   |                          | 1.8%                             | 10.5%                  |
| 5. Municipal Finance Management   | 54                             | 29 221     | <b>25</b>                         | 32 240   | 28                                | 35 230    | 54     | 8                | 27                                | 35 460  | 22                                | 37 730    | 27                                | 36 975            | 22                                | 38 039  |                          | 2.4%                             | 15.5%                  |
| Direct charges  |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Total   | 447                            | 192 611    | 447                               | 210 504  | 470                               | 224 452   | 428    | 17               | 445                               | 224 985 | 445                               | 239 930   | 445                               | 240 131           | 445                               | 246 128 |                          | 3.0%                             | 100.0%                 |
| Employee dispensation classification  |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Fublic Service Act appointees flot covered by OSDs                            |                                |            |                                   |          | 469                               |           | 443    |                  | 443                               |         | 424                               |           | 424                               |                   | 424                               |         | -1.5%                    |                                  |                        |
| Public Service Act appointees still to be covered by OSDs                     | -                              |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Professional Nurses, Staff Nurses and Nursing                                 |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Assistants  |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Legal Professionals   | 2                              |            |                                   |          | _                                 |           | _      |                  | _                                 |         | -                                 |           | -                                 |                   | _                                 |         |                          |                                  |                        |
| Social Services Professions   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Engineering Professions and related   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| occupations   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Medical and related professionals   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Therapeutic, Diagnostic and other related Allied<br>Health Professionals      |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Educators and ralated professionals   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   |         |                          |                                  |                        |
| Others such as interns, EPWP, learnerships, etc                               |                                |            |                                   |          |                                   |           | 12     |                  | 12                                |         | 20                                |           | 20                                |                   | 20                                |         | 18.6%                    |                                  |                        |
|   |                                |            |                                   |          |                                   |           |        |                  |                                   |         |                                   |           |                                   |                   |                                   | -       |                          |                                  |                        |

## 9.3.3 Training

Table 4.20 : Payments on training by programme

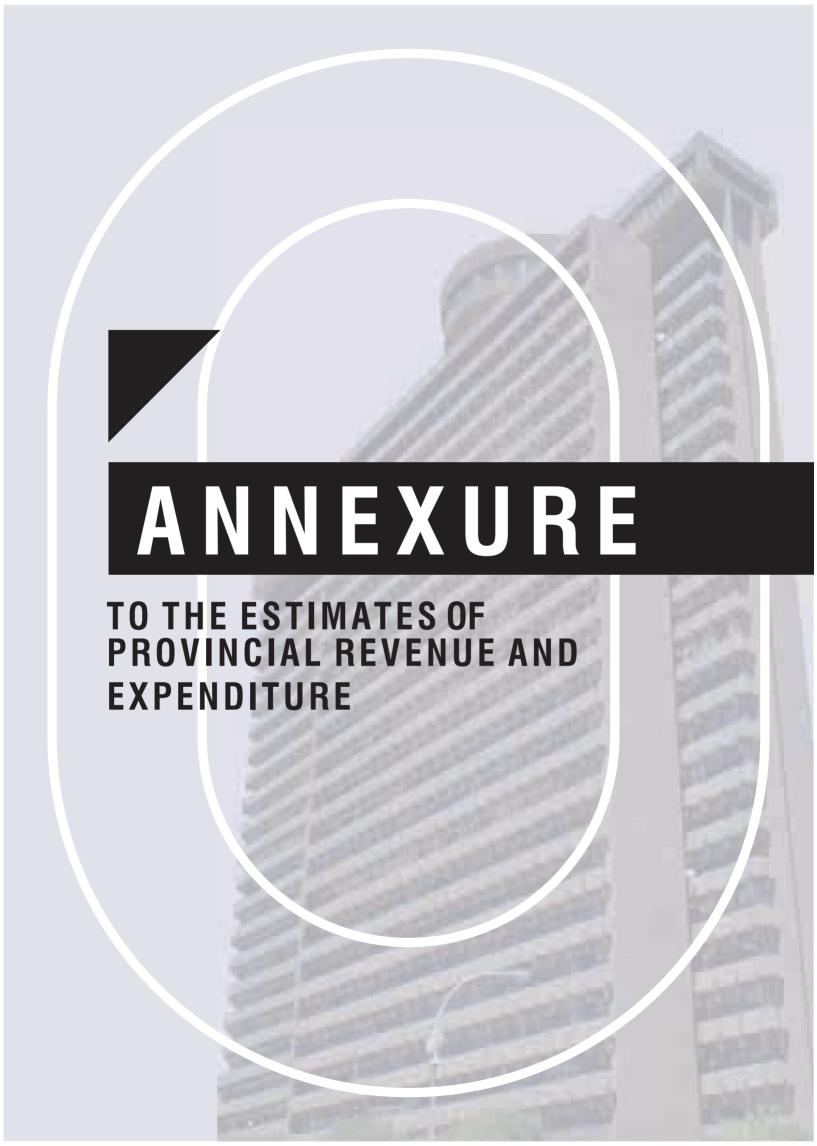
|                                     |         | Outcome |         | Main<br>appropriation | Adjusted appropriation | Revised estimate | Med     | dium-term estimates | 3       |
|-------------------------------------|---------|---------|---------|-----------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand                          | 2017/18 | 2018/19 | 2019/20 |                       | 2020/21                |                  | 2021/22 | 2022/23             | 2023/24 |
| 1. Administration                   | 2 801   | 1 715   | 1 055   | 708                   | 33                     | 33               | 2 049   | 1 976               | 1 741   |
| 2. Sustainable Resource Management  | 82      | 213     | 28      |                       |                        |                  | 12      |                     | 15      |
| 3. Asset And Liabilities Management | 99      | 82      | 40      |                       |                        |                  | 49      |                     |         |
| 4. Financial Governance             | 160     | 82      | 62      |                       |                        |                  | 174     |                     |         |
| 5. Municipal Finance Management     | 415     | 372     | 444     |                       | 187                    | 187              | 502     | 176                 | 75      |
| Total payments on training          | 3 557   | 2 464   | 1 629   | 708                   | 220                    | 220              | 2 786   | 2 152               | 1 831   |

Table 4.21 : Information on training: Provincial Treasury

|                                     |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | lium-term estimates | i       |
|-------------------------------------|---------|---------|---------|--------------------|------------------------|------------------|---------|---------------------|---------|
| R thousand                          | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23             | 2023/24 |
| Number of staff                     | 447     | 447     | 470     | 445                | 445                    | 445              | 445     | 445                 | 445     |
| Number of personnel trained         | 360     | 360     | 348     | 368                | 368                    | 368              | 368     | 368                 | 368     |
| of which                            |         |         |         |                    |                        |                  |         |                     |         |
| Male                                | 154     | 154     | 148     | 156                | 156                    | 156              | 156     | 156                 | 156     |
| Female                              | 206     | 206     | 201     | 212                | 212                    | 212              | 212     | 212                 | 212     |
| Number of training opportunities    | 17      | 36      | 38      | 40                 | 40                     | 40               | 40      | 40                  | 40      |
| of which                            |         |         |         |                    |                        |                  |         |                     |         |
| Tertiary                            |         |         |         |                    |                        |                  |         |                     |         |
| Workshops                           | 2       | 2       | 2       | 2                  | 2                      | 2                | 2       | 2                   | 2       |
| Seminars                            | 15      | 17      | 18      | 19                 | 19                     | 19               | 19      | 19                  | 19      |
| Other                               |         | 17      | 18      | 19                 | 19                     | 19               | 19      | 19                  | 19      |
| Number of bursaries offered         | 20      | 25      | 30      | 32                 | 32                     | 32               | 32      | 32                  | 32      |
| Number of interns appointed         | 25      | 28      | 30      | 32                 | 32                     | 32               | 32      | 32                  | 32      |
| Number of learnerships appointed    |         |         |         |                    |                        |                  |         |                     |         |
| Number of days spent on training    | 119     | 121     | 128     | 135                | 135                    | 135              | 135     | 135                 | 135     |
| Payments on training by programme   |         |         |         |                    |                        |                  |         |                     |         |
| 1. Administration                   | 2 801   | 1 715   | 1 055   | 708                | 33                     | 33               | 2 049   | 1 976               | 1741    |
| 2. Sustainable Resource Management  | 82      | 213     | 28      |                    |                        |                  | 12      |                     | 15      |
| 3. Asset And Liabilities Management | 99      | 82      | 40      |                    |                        |                  | 49      |                     |         |
| 4. Financial Governance             | 160     | 82      | 62      |                    |                        |                  | 174     |                     |         |
| 5. Municipal Finance Management     | 415     | 372     | 444     |                    | 187                    | 187              | 502     | 176                 | 75      |
| Total payments on training          | 3 557   | 2 464   | 1 629   | 708                | 220                    | 220              | 2 786   | 2 152               | 1 831   |

## 9.3.4 Reconciliation of structural changes

No Structural changes as been identified for the 2021 financial year



# **Table B.1: Specifications of receipts**

Table B.1: Specification of receipts: Provincial Treasury

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Med     | lium-term estimate | 3       |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|--------------------|---------|
| R thousand  | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23            | 2023/24 |
| Tax receipts  |         |         |         |                    |                        |                  |         |                    |         |
| Casino taxes  |         |         |         |                    |                        |                  |         |                    |         |
| Horse racing taxes  |         |         |         |                    |                        |                  |         |                    |         |
| Liquor licences   |         |         |         |                    |                        |                  |         |                    |         |
| Motor vehicle licences  |         |         |         |                    |                        |                  |         |                    |         |
| Sales of goods and services other than capital assets                               | 154     | 157     | 176     | 149                | 149                    | 149              | 149     | 149                | 149     |
| Sale of goods and services produced by department (excluding capital assets)        | 151     | 157     | 176     | 149                | 149                    | 149              | 149     | 149                | 149     |
| Sales by market establishments  |         |         |         |                    |                        |                  |         |                    |         |
| Administrative fees   |         |         |         |                    |                        |                  |         |                    |         |
| Other sales   | 151     | 157     | 176     | 149                | 149                    | 149              | 149     | 149                | 149     |
| Of which  |         |         |         |                    |                        |                  |         |                    |         |
| Health patient fees   |         |         |         |                    |                        |                  |         |                    |         |
| Other (Specify)   |         |         |         |                    |                        |                  |         |                    |         |
| Other (Specify)   |         |         |         |                    |                        |                  |         |                    |         |
| Other (Specify)   |         |         |         |                    |                        |                  |         |                    |         |
| Sales of scrap, waste, arms and other used current goods (excluding capital assets) | 3       |         |         |                    |                        |                  |         |                    |         |
| Transfers received from:  |         |         |         |                    |                        |                  |         |                    |         |
| Other governmental units  |         |         |         |                    |                        |                  |         |                    |         |
| Higher education institutions   |         |         |         |                    |                        |                  |         |                    |         |
| Foreign governments   |         |         |         |                    |                        |                  |         |                    |         |
| International organisations   |         |         |         |                    |                        |                  |         |                    |         |
| Public corporations and private enterprises   |         |         |         |                    |                        |                  |         |                    |         |
| Households and non-profit institutions  |         |         |         |                    |                        |                  |         |                    |         |
| Fines, penalties and forfeits   |         |         |         |                    |                        |                  |         |                    |         |
| Interest, dividends and rent on land  | 16 011  | 9 077   | 30 145  | 12 782             | 20 000                 | 30 515           | 12 792  | 12 802             | 12 802  |
| Interest  |         |         |         |                    |                        |                  |         |                    |         |
| Dividends   | 16 011  | 9 077   | 30 145  | 12 782             | 20 000                 | 30 515           | 12 792  | 12 802             | 12 802  |
| Rent on land  |         |         |         |                    |                        |                  |         |                    |         |
| Sales of capital assets   |         | 3       | 3       |                    |                        |                  |         |                    |         |
| Land and sub-soil assets  |         |         |         |                    |                        |                  |         |                    |         |
| Other capital assets  |         | 3       |         |                    |                        |                  |         |                    |         |
| Transactions in financial assets and liabilities                                    | 170     | 221     | 3 604   | 149                | 100                    | 100              | 149     | 149                | 149     |
| Total departmental receipts   | 16 335  | 9 458   | 33 928  | 13 080             | 20 249                 | 30 764           | 13 090  | 13 100             | 13 100  |

# Table B.2: Payments and estimates by economic classification

Table B.2: Payments and estimates by economic classification: Provincial Treasury

|   |                    | Outcome            |                    | Main appropriation | Adjusted<br>appropriation | Revised estimate   |                    | um-term estimates  |                    |
|---|--------------------|--------------------|--------------------|--------------------|---------------------------|--------------------|--------------------|--------------------|--------------------|
| R thousand  | 2017/18            | 2018/19            | 2019/20            |                    | 2020/21                   |                    | 2021/22            | 2022/23            | 2023/24            |
| Current payments  | 266 668            | 286 797            | 302 356            | 532 493            | 534 801                   | 534 791            | 327 718            | 309 288            | 314 395            |
| Compensation of employees Salaries and wages                          | 192 611<br>167 647 | 210 504<br>182 970 | 224 452<br>194 607 | 252 157<br>219 263 | 224 985<br>194 250        | 224 985<br>194 578 | 239 930<br>208 688 | 240 131<br>208 861 | 246 128<br>213 452 |
| Social contributions  | 24 964             | 27 534             | 29 845             | 32 894             | 30 735                    | 30 407             | 31 242             | 31 270             | 32 676             |
| Goods and services  | 74 057             | 76 293             | 77 904             | 280 336            | 309 816                   | 309 806            | 87 788             | 69 157             | 68 267             |
| Administrative fees   | 278                | 266                | 233                | 332                | 266                       | 266                | 391                | 408                | 425                |
| Advertising   | 12 149             | 13 464             | 13 569             | 12 419             | 13 234                    | 13 234             | 656                | 721                | 748                |
| Minor assets  | 153                | 1 299              | 210                | 167                | 221                       | 221                | 684                | 8                  | 8                  |
| Audit cost: External  | 8 315              | 10 491             | 9 608              | 3 734              | 5 113                     | 5 113              | 5 787              | 4 450              | 4 729              |
| Bursaries: Employees  | 542                | 1 361              | 1 000              | 833                | 833                       | 833                | 820                | 856                | 895                |
| Catering: Departmental activities                                     | 1 067              | 1 687              | 1 918              | 599                | 344                       | 344                | 858                | 965                | 996                |
| Communication (G&S)   | 910                | 674                | 1 627              | 1 637              | 1 381                     | 926                | 1 586              | 2 569              | 2 190              |
| Computer services   | 23 738             | 25 478             | 25 124             | 25 557             | 26 892                    | 27 342             | 27 945             | 17 036             | 16 313             |
| Consultants and professional services: Business and advisory services | 4 561              | 2 521              | 8 773              | 12 158             | 7 922                     | 7 917              | 16 088             | 18 573             | 18 672             |
| Infrastructure and planning   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Laboratory services   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Scientific and technological services<br>Legal services               | 30                 | 305                | 469                |                    | 220                       | 220                | 150                | 157                | 164                |
| Contractors   | 1 019              | 4 535              | 2 830              | 689                | 2 543                     | 2 543              | 1 158              | 1 195              | 1 199              |
| Agency and support / outsourced services                              | 90                 | 691                | 352                | 65                 | 101                       | 101                | 327                | 284                | 296                |
| Entertainment   | 25                 | 28                 | 12                 |                    | 5                         | 5                  | 52                 | 52                 | 52                 |
| Fleet services (including government motor transport)                 | 1 124              | 675                | 954                | 1 008              | 1 008                     | 1 118              | 1 056              | 1 106              | 1 156              |
| Housing   | 1 124              | 0/3                | 304                | 1 000              | 1 000                     | 1110               | 1 000              | 1 100              | 1 100              |
| Inventory: Clothing material and accessories                          |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Farming supplies   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Food and food supplies                                     |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Chemicals,fuel,oil,gas,wood and coal                       |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Learner and teacher support material                       |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Materials and supplies                                     |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Medical supplies   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Medicine   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Medsas inventory interface  |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Inventory: Other supplies   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Consumable supplies   | 403                | 369                | 554                | 205 795            | 239 203                   | 239 203            | 11 019             | 1 033              | 1 07               |
| Consumable: Stationery, printing and office supplies                  | 10 322             | 4 160              | 2 900              | 4 447              | 3 777                     | 3 667              | 4 987              | 5 249              | 5 27               |
| Operating leases  | 1 213              | 1 158              | 936                | 1 054              | 1 054                     | 1 054              | 1 100              | 1 152              | 1 20               |
| Property payments   |                    |                    |                    |                    | 450                       | 450                |                    |                    |                    |
| Transport provided: Departmental activity                             | 72                 |                    | 189                |                    |                           |                    |                    |                    |                    |
| Travel and subsistence  | 5 013              | 5 383              | 4 754              | 8 166              | 4 636                     | 4 636              | 9 422              | 10 298             | 10 11              |
| Training and development  | 1 652              | 503                | 1 344              | 708                | 220                       | 220                | 2 786              | 2 152              | 1 83               |
| Operating payments  | 178                | 809                | 280                | 576                | 222                       | 222                | 533                | 495                | 51                 |
| Venues and facilities   | 1 203              | 436                | 268                | 392                | 171                       | 171                | 383                | 398                | 40                 |
| Rental and hiring   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Interest and rent on land   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Interest  |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Rent on land  |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| ransfers and subsidies  | 28 592             | 34 377             | 35 048             | 409                | 649                       | 649                | 385                | 421                | 44                 |
| Provinces and municipalities  | 27 800             | 32 500             | 33 831             |                    |                           |                    |                    |                    |                    |
| Provinces   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Provincial Revenue Funds  |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Provincial agencies and funds   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Municipalities  | 27 800             | 32 500             | 33 831             |                    |                           |                    |                    |                    |                    |
| Municipalities  |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Municipal agencies and funds  | 27 800             | 32 500             | 33 831             |                    |                           |                    |                    |                    |                    |
| Departmental agencies and accounts                                    |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Social security funds   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Provide list of entities receiving transfers                          |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Higher education institutions   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Foreign governments and international organisations                   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Public corporations and private enterprises                           |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Public corporations   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Subsidies on production   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Other transfers   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Private enterprises   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Subsidies on production   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Other transfers   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Non-profit institutions   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Households  | 792                | 1 877              | 1 217              | 409                | 649                       | 649                | 385                | 421                | 44                 |
| Social benefits   | 567                | 1 581              | 1 067              | 21                 | 261                       | 261                | 25                 | 23                 | 24                 |
| Other transfers to households   | 225                | 296                | 150                | 388                | 388                       | 388                | 360                | 398                | 416                |
|   |                    | 3 378              | 3 412              |                    |                           | 3 875              |                    |                    |                    |
| ayments for capital assets  | 10 778             | 3 3 / 8            | 3 412              | 2 764              | 3 865                     | 3 875              | 3 388              | 2 768              | 2 88               |
| Buildings and other fixed structures Buildings                        | 73                 |                    |                    |                    |                           |                    |                    |                    |                    |
| Other fixed structures  | 73                 |                    |                    |                    |                           |                    |                    |                    |                    |
|   | 6 544              | 3 378              | 3 412              | 2 764              | 3 865                     | 3 875              | 3 388              | 2 768              | 2 88               |
| Machinery and equipment   | 0 044              | 3 3/6              | 3412               | 2 / 64             | 3 865                     | 38/5               | 3 388              | 2 / 00             | 2 88               |
| Transport equipment   | 6 544              | 3 378              | 2 440              | 2 764              | 3 865                     | 2075               | 3 388              | 2 768              | 2 88               |
| Other machinery and equipment   | 0 044              | 3 3/6              | 3 412              | 2 / 64             | 3 865                     | 3 875              | 3 388              | 2 / 00             | 2 88               |
| Heritage Assets   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Specialised military assets   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Biological assets   |                    |                    |                    |                    |                           |                    |                    |                    |                    |
| Land and sub-soil assets Software and other intensible assets         | 4 404              |                    |                    |                    |                           |                    |                    |                    |                    |
| Software and other intangible assets                                  | 4 161              |                    |                    |                    |                           |                    |                    |                    |                    |
| ayments for financial assets  | 11                 | 28                 | 49                 |                    |                           |                    |                    |                    |                    |
|   |                    |                    |                    |                    |                           |                    |                    |                    |                    |

Table B.2: Payments and estimates by economic classification: Programme 1: Administration

|  |                  | Outcome          |                  | Main<br>appropriation | Adjusted<br>appropriation | Revised estimate | Mediu            | ım-term estimates |                  |
|--|------------------|------------------|------------------|-----------------------|---------------------------|------------------|------------------|-------------------|------------------|
| R thousand   | 2017/18          | 2018/19          | 2019/20          |                       | 2020/21                   |                  | 2021/22          | 2022/23           | 2023/24          |
| Current payments   | 88 025           | 98 711           | 102 405          | 108 694               | 101 458                   | 101 448          | 110 557          | 111 801           | 112 252          |
| Compensation of employees Salaries and wages                               | 66 966<br>58 152 | 74 614<br>64 454 | 80 755<br>69 456 | 88 617<br>76 282      | 80 935<br>69 333          | 80 935<br>69 632 | 84 654<br>73 046 | 85 664<br>74 069  | 86 809<br>74 693 |
| Social contributions   | 8 814            | 10 160           | 11 299           | 12 335                | 11 602                    | 11 303           | 11 608           | 11 595            | 12 116           |
| Goods and services   | 21 059           | 24 097           | 21 650           | 20 077                | 20 523                    | 20 513           | 25 903           | 26 137            | 25 443           |
| Administrative fees  | 172              | 197              | 158              | 142                   | 143                       | 143              | 194              | 206               | 215              |
| Advertising  | 1 728            | 206              | 258              |                       | 90                        | 90               | 436              | 491               | 513              |
| Minor assets   | 67               | 1 259            | 117              | 105                   | 102                       | 102              | 452              | 4.450             | 4700             |
| Audit cost: External   | 6 812            | 5 491            | 6 242<br>1 000   | 3 734                 | 4 253<br>833              | 4 253<br>833     | 5 787<br>820     | 4 450<br>856      | 4 729            |
| Bursaries: Employees Catering: Departmental activities                     | 542<br>646       | 1 361<br>806     | 1 000            | 833<br>241            | 144                       | 144              | 284              | 297               | 895<br>310       |
| Catering: Departmental activities  Communication (G&S)                     | 871              | 652              | 1 533            | 1 523                 | 1 209                     | 754              | 1 418            | 2 418             | 2 032            |
| Computer services  | 432              | 308              | 830              | 2 552                 | 3 452                     | 3 902            | 2 869            | 2 967             | 2 500            |
| Consultants and professional services: Business and advisory services      | 215              | 254              | 162              | 329                   | 319                       | 314              | 338              | 412               | 416              |
| Infrastructure and planning  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Laboratory services  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Scientific and technological services                                      |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Legal services   | 30               | 305              | 469              |                       | 220                       | 220              | 150              | 157               | 164              |
| Contractors  | 977              | 4 519            | 2 743            | 516                   | 2 448                     | 2 448            | 993              | 1 022             | 1 025            |
| Agency and support / outsourced services                                   | 85               | 691              | 341              | 65                    | 101                       | 101              | 322              | 279               | 291              |
| Entertainment  | 22               | 26               | 8                | 4.000                 | 4                         | 4                | 24               | 24                | 24               |
| Fleet services (including government motor transport)                      | 1 124            | 675              | 954              | 1 008                 | 1 008                     | 1 118            | 1 056            | 1 106             | 1 156            |
| Housing  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Clothing material and accessories Inventory: Farming supplies   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Food and food supplies  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Chemicals,fuel,oil,gas,wood and coal                            |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Learner and teacher support material                            |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Materials and supplies  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Medical supplies  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Medicine  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Medsas inventory interface   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Inventory: Other supplies  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Consumable supplies  | 145              | 137              | 302              | 351                   | 299                       | 299              | 540              | 557               | 583              |
| Consumable: Stationery, printing and office supplies                       | 2 332            | 2 257            | 1 493            | 2 198                 | 1 892                     | 1 782            | 2 172            | 2 282             | 2 307            |
| Operating leases   | 1 213            | 1 158            | 936              | 1 054                 | 1 054<br>450              | 1 054            | 1 100            | 1 152             | 1 204            |
| Property payments Transport provided: Departmental activity                | 72               |                  | 189              |                       | 450                       | 450              |                  |                   |                  |
| Travel and subsistence   | 1 754            | 2 367            | 1 549            | 4 135                 | 2 249                     | 2 249            | 4 329            | 4 909             | 4 736            |
| Training and development   | 1 324            | 347              | 1 014            | 708                   | 33                        | 33               | 2 049            | 1 976             | 1 741            |
| Operating payments   | 144              | 696              | 204              | 514                   | 155                       | 155              | 475              | 477               | 499              |
| Venues and facilities  | 352              | 385              | 104              | 69                    | 65                        | 65               | 95               | 99                | 103              |
| Rental and hiring  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Interest and rent on land  | 1                |                  |                  |                       |                           |                  |                  |                   |                  |
| Interest   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Rent on land   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Transfers and subsidies  | 326              | 597              | 974              | 409                   | 585                       | 585              | 385              | 421               | 440              |
| Provinces and municipalities   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Provinces  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Provincial Revenue Funds   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Provincial agencies and funds  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Municipalities   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Municipalities   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Municipal agencies and funds   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Departmental agencies and accounts   |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Social security funds  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Provide list of entities receiving transfers Higher education institutions | L                |                  |                  |                       |                           |                  |                  |                   |                  |
| Foreign governments and international organisations                        |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Public corporations and private enterprises                                |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Public corporations  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Subsidies on production  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Other transfers  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Private enterprises  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Subsidies on production  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Other transfers  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Non-profit institutions  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Households   | 326              | 597              | 974              | 409                   | 585                       | 585              | 385              | 421               | 440              |
| Social benefits  | 101              | 340              | 824              | 21                    | 197                       | 197              | 25               | 23                | 24               |
| Other transfers to households  | 225              | 257              | 150              | 388                   | 388                       | 388              | 360              | 398               | 416              |
| Payments for capital assets  | 4 571            | 3 045            | 2 484            | 2 652                 | 2 892                     | 2 902            | 2 871            | 2 698             | 2 819            |
| Buildings and other fixed structures                                       | 73               |                  |                  |                       |                           |                  |                  |                   |                  |
| Buildings  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Other fixed structures   | 73               |                  |                  |                       |                           |                  |                  |                   |                  |
| Machinery and equipment  | 4 498            | 3 045            | 2 484            | 2 652                 | 2 892                     | 2 902            | 2 871            | 2 698             | 2 819            |
| Transport equipment  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Other machinery and equipment  | 4 498            | 3 045            | 2 484            | 2 652                 | 2 892                     | 2 902            | 2 871            | 2 698             | 2 819            |
| Heritage Assets  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Specialised military assets  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Biological assets  |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| Land and sub-soil assets Software and other intangible assets              |                  |                  |                  |                       |                           |                  |                  |                   |                  |
| •  |                  | _                |                  |                       |                           |                  |                  |                   |                  |
| Payments for financial assets  | 4                | 5                | 24               |                       |                           |                  |                  |                   |                  |
|  | 92 926           | 102 358          | 105 887          | 111 755               | 104 935                   | 104 935          | 113 813          | 114 920           | 115 511          |

| housand rrent payments Compensation of employees Salaries and wages Social contributions Goods and services | 2017/18<br>39 846<br>37 418<br>32 763 | 2018/19<br>44 661<br>42 196 | 2019/20<br>46 689<br>43 766 | <b>55 958</b><br>51 848 | 2020/21<br>46 405<br>43 662 | <b>46 405</b><br>43 662 | 2021/22<br>53 363<br>48 716 | 2022/23<br>53 878<br>48 870 | 2023/24<br>55 61:<br>50 56: |
|---|---------------------------------------|-----------------------------|-----------------------------|-------------------------|-----------------------------|-------------------------|-----------------------------|-----------------------------|-----------------------------|
| Compensation of employees Salaries and wages Social contributions   | 37 418                                | 42 196                      |                             |                         |                             |                         |                             |                             |                             |
| Salaries and wages<br>Social contributions  |                                       |                             | 40 7 00                     | 01040                   |                             |                         |                             |                             |                             |
| Social contributions  |                                       | 37 022                      | 38 269                      | 45 674                  | 38 060                      | 38 063                  | 42 801                      | 42 960                      | 44 39                       |
|   | 4 655                                 | 5 174                       | 5 497                       | 6 174                   | 5 602                       | 5 599                   | 5 915                       | 5 910                       | 6 17                        |
|   | 2 428                                 | 2 465                       | 2 923                       | 4 110                   | 2 743                       | 2 743                   | 4 647                       | 5 008                       | 5 04                        |
| Administrative fees   | 31                                    | 19                          | 30                          | 45                      | 27                          | 27                      | 42                          | 44                          | 4                           |
| Advertising   | 256                                   | 403                         | 317                         | 44                      | 753                         | 753                     | 100                         | 105                         | 11                          |
| Minor assets  | 13                                    | 1                           | 17                          | 12                      | 32                          | 32                      | 24                          |                             |                             |
| Audit cost: External  |                                       |                             | 372                         |                         |                             |                         |                             |                             |                             |
| Bursaries: Employees  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Catering: Departmental activities   | 125                                   | 342                         | 271                         | 76                      | 51                          | 51                      | 141                         | 156                         | 16                          |
| Communication (G&S)   |                                       |                             | 3                           |                         | 28                          | 28                      | 6                           | 6                           |                             |
| Computer services   | 133                                   | 141                         | 150                         | 4047                    |                             |                         | 320                         | 320                         | 32                          |
| Consultants and professional services: Business and advisory services Infrastructure and planning           |                                       | 220                         |                             | 1 347                   |                             |                         | 1 165                       | 1 455                       | 1 45                        |
|   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Laboratory services Scientific and technological services   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Legal services  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Contractors   |                                       |                             |                             |                         |                             |                         | 5                           | 5                           |                             |
| Agency and support / outsourced services  | 1                                     |                             |                             |                         |                             |                         | · ·                         | ·                           |                             |
| Entertainment   | 1                                     | 1                           |                             |                         |                             |                         | 6                           | 6                           |                             |
| Fleet services (including government motor transport)   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Housing   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Clothing material and accessories  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Farming supplies   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Food and food supplies   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Chemicals,fuel,oil,gas,wood and coal   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Learner and teacher support material   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Materials and supplies   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Medical supplies   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Medicine   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Medsas inventory interface  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Inventory: Other supplies   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Consumable supplies   | 52                                    | 51                          | 51                          | 81                      | 60                          | 60                      | 103                         | 105                         | 11                          |
| Consumable: Stationery, printing and office supplies  | 621                                   | 672                         | 691                         | 760                     | 813                         | 813                     | 838                         | 868                         | 87                          |
| Operating leases  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Property payments   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Transport provided: Departmental activity   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Travel and subsistence  | 799                                   | 601                         | 903                         | 1 546                   | 913                         | 913                     | 1 770                       | 1 821                       | 1 82                        |
| Training and development  |                                       |                             | 23                          |                         |                             |                         | 12                          |                             | 1                           |
| Operating payments  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Venues and facilities   | 396                                   | 14                          | 95                          | 199                     | 66                          | 66                      | 115                         | 117                         | 11                          |
| Rental and hiring   | <u> </u>                              |                             |                             |                         |                             |                         |                             |                             |                             |
| Interest and rent on land   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Interest Rent on land   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Relit of failu  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| insfers and subsidies   | 176                                   | 7                           | 133                         |                         |                             |                         |                             |                             |                             |
| Provinces and municipalities  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Provinces   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Provincial Revenue Funds  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Provincial agencies and funds   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Municipalities  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Municipalities  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Municipal agencies and funds  | L                                     |                             |                             |                         |                             |                         |                             |                             |                             |
| Departmental agencies and accounts  | I                                     |                             |                             |                         |                             |                         |                             |                             |                             |
| Social security funds   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Provide list of entities receiving transfers  | L                                     |                             |                             |                         |                             |                         |                             |                             |                             |
| Higher education institutions   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Foreign governments and international organisations   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Public corporations and private enterprises   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Public corporations Subsidies on production   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Other transfers   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Orner transiers Private enterprises   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Subsidies on production   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Other transfers   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
|   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Non-profit institutions   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Households  | 176                                   | 7                           | 133                         |                         |                             |                         |                             |                             |                             |
| Social benefits   | 176                                   | 7                           | 133                         |                         |                             |                         |                             |                             |                             |
| Other transfers to households   | <u> </u>                              |                             |                             |                         |                             |                         |                             |                             |                             |
| yments for capital assets   | 157                                   | 42                          | 398                         |                         | 321                         | 321                     | 55                          |                             |                             |
| Buildings and other fixed structures  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Buildings   |                                       |                             |                             |                         |                             |                         | _                           |                             |                             |
| Other fixed structures  |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Machinery and equipment   | 157                                   | 42                          | 398                         |                         | 321                         | 321                     | 55                          |                             |                             |
| Transport equipment   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Other machinery and equipment   | 157                                   | 42                          | 398                         |                         | 321                         | 321                     | 55                          |                             |                             |
| Heritage Assets   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Specialised military assets   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
|   | 1                                     |                             |                             |                         |                             |                         |                             |                             |                             |
| Biological assets   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Biological assets<br>Land and sub-soil assets   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Biological assets   |                                       |                             |                             |                         |                             |                         |                             |                             |                             |
| Biological assets<br>Land and sub-soil assets   | 1                                     |                             | 12                          |                         |                             |                         |                             |                             |                             |

| and the second  | ******            | Outcome           | 00.000            | Main<br>appropriation | Adjusted appropriation | Revised estimate |                  | ium-term estimate |                   |
|---|-------------------|-------------------|-------------------|-----------------------|------------------------|------------------|------------------|-------------------|-------------------|
| thousand  | 2017/18<br>79 505 | 2018/19<br>77 604 | 2019/20<br>80 352 | 287 876               | 2020/21<br>317 254     | 317 254          | 2021/22          | 2022/23<br>61 346 | 2023/24<br>62 090 |
| urrent payments  Compensation of employees                            | 36 332            | 37 990            | 40 439            | 45 260                | 40 582                 | 40 582           | 82 673<br>44 382 | 44 076            | 45 060            |
| Salaries and wages  | 31 119            | 32 515            | 34 480            | 38 626                | 34 342                 | 34 353           | 38 134           | 37 798            | 38 500            |
| Social contributions  | 5 213             | 5 475             | 5 959             | 6 634                 | 6 240                  | 6 229            | 6 248            | 6 278             | 6 560             |
| Goods and services  | 43 173            | 39 614            | 39 913            | 242 616               | 276 672                | 276 672          | 38 291           | 17 270            | 17 030            |
| Administrative fees   | 19                | 9                 | 10                | 39                    | 22                     | 22               | 42               | 45                | 47                |
| Advertising   | 10 165            | 12 855            | 12 991            | 12 375                | 12 391                 | 12 391           | 120              | 125               | 125               |
| Minor assets  | 27                | 25                | 61                | 5                     | 20                     | 20               | 118              |                   |                   |
| Audit cost: External  | 209               |                   | 1 340             |                       | 860                    | 860              |                  |                   |                   |
| Bursaries: Employees  | 70                |                   | 07                |                       |                        |                  | 404              | 440               | 440               |
| Catering: Departmental activities Communication (G&S)                 | 73                | 69<br>22          | 37<br>36          | 59<br>21              | 51<br>38               | 51<br>38         | 134<br>60        | 140<br>55         | 146<br>58         |
| Computer services   | 23 173            | 25 029            | 24 144            | 23 005                | 23 440                 | 23 440           | 24 756           | 13 749            | 13 493            |
| Consultants and professional services: Business and advisory services | 1 634             | 83                | 166               | 20 000                | 20 440                 | 20 440           | 24100            | 10140             | 10 430            |
| Infrastructure and planning   |                   |                   | 100               |                       |                        |                  |                  |                   |                   |
| Laboratory services   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Scientific and technological services                                 |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Legal services  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Contractors   | 40                | 16                | 85                | 170                   | 92                     | 92               | 148              | 154               | 154               |
| Agency and support / outsourced services                              |                   |                   | 9                 |                       |                        |                  |                  |                   |                   |
| Entertainment   | 1                 |                   | 1                 |                       |                        |                  | 6                | 6                 | 6                 |
| Fleet services (including government motor transport)                 |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Housing   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Clothing material and accessories                          |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Farming supplies   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Food and food supplies                                     |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Chemicals, fuel, oil, gas, wood and coal                   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Learner and teacher support material                       |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Materials and supplies                                     |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Medical supplies   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Medicine   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Medsas inventory interface  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Inventory: Other supplies Consumable supplies                         | 85                | 73                | 82                | 205 188               | 238 715                | 238 715          | 10 197           | 194               | 19                |
| Consumable: Stationery, printing and office supplies                  | 7 009             | 998               | 449               | 945                   | 580                    | 580              | 1 440            | 1 535             | 1 53              |
| Operating leases  | 1 003             | 330               | 443               | 340                   | 300                    | 300              | 1 440            | 1 000             | 133               |
| Property payments   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Transport provided: Departmental activity                             |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Travel and subsistence  | 589               | 410               | 330               | 750                   | 452                    | 452              | 1 177            | 1 221             | 1 22              |
| Training and development  |                   |                   | 163               |                       |                        |                  | 49               |                   |                   |
| Operating payments  | 34                | 18                |                   | 53                    | 5                      | 5                |                  |                   |                   |
| Venues and facilities   | 77                | 7                 | 9                 | 6                     | 6                      | 6                | 44               | 46                | 41                |
| Rental and hiring   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Interest and rent on land   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Interest  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Rent on land  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| ransfers and subsidies  | 50                | 39                |                   |                       |                        |                  |                  |                   |                   |
| Provinces and municipalities  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Provinces   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Provincial Revenue Funds  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Provincial agencies and funds   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Municipalities  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Municipalities  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Municipal agencies and funds  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Departmental agencies and accounts                                    |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Social security funds   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Provide list of entities receiving transfers                          |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Higher education institutions   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Foreign governments and international organisations                   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Public corporations and private enterprises                           |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Public corporations   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Subsidies on production   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Other transfers   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Private enterprises Subsidies on production                           |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Subsidies on production Other transfers                               |                   |                   |                   |                       |                        |                  |                  |                   |                   |
|   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Non-profit institutions   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Households  | 50                | 39                |                   |                       |                        |                  |                  |                   |                   |
| Social benefits   | 50                | **                |                   |                       |                        |                  |                  |                   |                   |
| Other transfers to households   | <u> </u>          | 39                |                   |                       |                        |                  |                  |                   |                   |
| syments for capital assets  | 5 811             | 164               | 246               | 13                    | 109                    | 109              | 60               |                   |                   |
| Buildings and other fixed structures                                  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Buildings   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Other fixed structures  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Machinery and equipment   | 1 650             | 164               | 246               | 13                    | 109                    | 109              | 60               |                   |                   |
| Transport equipment   |                   |                   |                   |                       |                        |                  |                  |                   | ·                 |
| Other machinery and equipment   | 1 650             | 164               | 246               | 13                    | 109                    | 109              | 60               |                   |                   |
| Heritage Assets   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Specialised military assets   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Biological assets   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Land and sub-soil assets  |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| Software and other intangible assets                                  | 4 161             |                   |                   |                       |                        |                  |                  |                   |                   |
| · ·   |                   |                   |                   |                       |                        |                  |                  |                   |                   |
| syments for financial assets  | 6                 | 12                |                   |                       |                        |                  |                  |                   |                   |

Table B.2: Payments and estimates by economic classification: Programme 4: Financial Governance

|   |                  | Outcome          |                  | appropriation    | appropriation    | Revised estimate |                  | ım-term estimates |              |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-------------------|--------------|
| housand   | 2017/18          | 2018/19          | 2019/20          |                  | 2020/21          |                  | 2021/22          | 2022/23           | 2023/24      |
| rrent payments  | 26 592           | 31 239           | 33 654           | 29 980           | 28 564           | 28 564           | 27 647           | 27 511            | 28 6         |
| Compensation of employees Salaries and wages                                  | 22 674<br>19 848 | 23 464<br>20 577 | 24 262<br>21 208 | 26 058<br>22 785 | 24 348<br>21 194 | 24 348<br>21 195 | 24 448<br>21 255 | 24 546<br>21 295  | 25 6<br>22 2 |
| Social contributions  | 2 826            | 2 887            | 3 054            | 3 273            | 3 154            | 3 153            | 3 193            | 3 251             | 33           |
| Goods and services  | 3 918            | 7 775            | 9 392            | 3 922            | 4 216            | 4 216            | 3 199            | 2 965             | 2 9          |
| Administrative fees   | 19               | 9                | 9                | 31               | 21               | 21               | 39               | 35                |              |
| Advertising   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Minor assets  | 14               | 4                | 7                | 25               | 37               | 37               | 67               | 8                 |              |
| Audit cost: External  | 284              | 5 000            | 38               |                  |                  |                  |                  |                   |              |
| Bursaries: Employees  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Catering: Departmental activities   | 47               | 136              | 267              | 60               | 48               | 48               | 67               | 75                |              |
| Communication (G&S)   |                  |                  |                  |                  |                  |                  | 12               |                   |              |
| Computer services   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Consultants and professional services: Business and advisory services         | 2712             | 1 964            | 8 445            | 3 000            | 3 500            | 3 500            | 2 000            | 2 000             | 2 (          |
| Infrastructure and planning Laboralory services                               |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Scientific and technological services   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Legal services  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Contractors   | 2                |                  | 2                | 3                | 3                | 3                | 3                | 3                 |              |
| Agency and support / outsourced services                                      | 2                |                  |                  | _                |                  | -                | 5                | 5                 |              |
| Entertainment   | 1                | 1                | 1                |                  | 1                | 1                | 6                | 6                 |              |
| Fleet services (including government motor transport)                         |                  |                  |                  |                  |                  | ·                |                  |                   |              |
| Housing   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Clothing material and accessories                                  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Farming supplies   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Food and food supplies   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Chemicals,fuel,oil,gas,wood and coal                               |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Learner and teacher support material                               |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Materials and supplies   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Medical supplies   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Medicine   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Medsas inventory interface  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Inventory: Other supplies Consumable supplies                                 | 40               | 46               | 45               | 59               | 48               | 48               | 60               | 60                |              |
| Consumable: Stationery, printing and office supplies                          | 276              | 132              | 180              | 314              | 282              | 282              | 269              | 279               |              |
| Operating leases  | 270              | 102              | 100              | 314              | 202              | 202              | 203              | 213               |              |
| Property payments   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Transport provided: Departmental activity                                     |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Travel and subsistence  | 172              | 237              | 246              | 319              | 196              | 196              | 326              | 358               |              |
| Training and development  | 88               | 131              | 32               |                  |                  |                  | 174              |                   |              |
| Operating payments  |                  | 95               | 76               | 9                | 62               | 62               | 58               | 18                |              |
| Venues and facilities   | 261              | 20               | 44               | 102              | 18               | 18               | 113              | 118               |              |
| Rental and hiring   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Interest and rent on land   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Interest  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Rent on land  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| ansfers and subsidies   |                  | 1 170            |                  |                  |                  |                  |                  |                   |              |
| Provinces and municipalities  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Provinces   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Provincial Revenue Funds  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Provincial agencies and funds   | <u> </u>         |                  |                  |                  |                  |                  |                  |                   |              |
| Municipalities  | -                |                  |                  |                  |                  |                  |                  |                   |              |
| Municipalities  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Municipal agencies and funds  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Departmental agencies and accounts Social security funds                      |                  |                  |                  |                  |                  |                  |                  |                   |              |
| · · · · · · · · · · · · · · · · · · ·   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Provide list of entities receiving transfers<br>Higher education institutions |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Foreign governments and international organisations                           |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Public corporations and private enterprises                                   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Public corporations   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Subsidies on production   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Other transfers   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Private enterprises   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Subsidies on production   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Other transfers   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Non-profit institutions   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Households  |                  | 1 170            |                  |                  |                  |                  |                  |                   |              |
| Social benefits   |                  | 1 170            |                  |                  |                  |                  |                  |                   |              |
| Other transfers to households   |                  |                  |                  | <u></u>          |                  |                  | <u></u>          |                   |              |
| ments for capital assets  | 31               | 56               | 122              | 89               | 240              | 240              | 175              | 70                |              |
| Unlents for capital assets Buildings and other fixed structures               | 31               | 30               | 122              | 09               | 240              | 240              | 113              | 10                |              |
| Buildings   |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Other fixed structures  |                  |                  |                  |                  |                  |                  |                  |                   |              |
| Achinery and equipment  | 31               | 56               | 122              | 89               | 240              | 240              | 175              | 70                |              |
| Transport equipment   |                  |                  | 122              | 33               | 240              | 240              |                  |                   |              |
| Other machinery and equipment   | 31               | 56               | 122              | 89               | 240              | 240              | 175              | 70                |              |
| Heritage Assets   |                  |                  |                  | 30               | 2.10             |                  |                  |                   |              |
| Specialised military assets   | 1                |                  |                  |                  |                  |                  |                  |                   |              |
| Biological assets   | 1                |                  |                  |                  |                  |                  |                  |                   |              |
| Land and sub-soil assets  | 1                |                  |                  |                  |                  |                  |                  |                   |              |
| Software and other intangible assets  | 1                |                  |                  |                  |                  |                  |                  |                   |              |
|   | •                |                  |                  |                  |                  |                  |                  |                   |              |
| ments for financial assets  |                  |                  | 13               |                  |                  |                  |                  |                   |              |

Table B.2: Payments and estimates by economic classification: Programme 5: Municipal Finance Management

|   |                  | Outcome          |                         | Main appropriation      | Adjusted<br>appropriation | Revised estimate | Mediu                   | m-term estimates        |                         |
|---|------------------|------------------|-------------------------|-------------------------|---------------------------|------------------|-------------------------|-------------------------|-------------------------|
| thousand  | 2017/18          | 2018/19          | 2019/20                 |                         | 2020/21                   |                  | 2021/22                 | 2022/23                 | 2023/24                 |
| current payments  | 32 700<br>29 221 | 34 582<br>32 240 | <b>39 256</b><br>35 230 | <b>49 985</b><br>40 374 | 41 120<br>35 458          | 41 120<br>35 458 | <b>53 478</b><br>37 730 | <b>54 752</b><br>36 975 | <b>55 824</b><br>38 039 |
| Compensation of employees Salaries and wages                          | 25 765           | 28 402           | 31 194                  | 35 896                  | 31 321                    | 31 335           | 33 452                  | 32 739                  | 33 613                  |
| Social contributions  | 3 456            | 3 838            | 4 036                   | 4 478                   | 4 137                     | 4 123            | 4 278                   | 4 236                   | 4 426                   |
| Goods and services  | 3 479            | 2 342            | 4 026                   | 9 611                   | 5 662                     | 5 662            | 15 748                  | 17 777                  | 17 78                   |
| Administrative fees   | 37               | 32               | 26                      | 75                      | 53                        | 53               | 74                      | 78                      | 8                       |
| Advertising   |                  |                  | 3                       |                         |                           |                  |                         |                         |                         |
| Minor assets  | 32<br>1 010      | 10               | 8<br>1 616              | 20                      | 30                        | 30               | 23                      |                         |                         |
| Audit cost: External Bursaries: Employees                             | 1010             |                  | 1010                    |                         |                           |                  |                         |                         |                         |
| Catering: Departmental activities                                     | 176              | 334              | 299                     | 163                     | 50                        | 50               | 232                     | 297                     | 30                      |
| Communication (G&S)   | 1                | 004              | 55                      | 93                      | 106                       |                  | 90                      | 90                      | 9                       |
| Computer services   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Consultants and professional services: Business and advisory services |                  |                  |                         | 7 482                   | 4 103                     | 4 103            | 12 585                  | 14 706                  | 14 80                   |
| Infrastructure and planning   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Laboratory services   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Scientific and technological services                                 |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Legal services  |                  |                  |                         |                         |                           |                  |                         | 44                      |                         |
| Contractors  Agency and support / outsourced services                 | 2                |                  | 2                       |                         |                           |                  | 9                       | 11                      | 1                       |
| Agency and support / oursourced services  Entertainment               | 2                |                  | 2                       |                         |                           |                  | 10                      | 10                      | 1                       |
| Fleet services (including government motor transport)                 |                  |                  | 2                       |                         |                           |                  | 10                      | 10                      |                         |
| Housing   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Clothing material and accessories                          |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Farming supplies   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Food and food supplies                                     |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Chemicals,fuel,oil,gas,wood and coal                       |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Learner and teacher support material                       |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Materials and supplies                                     |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Medical supplies   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Medicine   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Medsas inventory interface  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Inventory: Other supplies   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Consumable supplies   | 81               | 62               | 74                      | 116                     | 81                        | 81               | 119                     | 117                     | 12                      |
| Consumable: Stationery, printing and office supplies                  | 84               | 101              | 87                      | 230                     | 210                       | 210              | 268                     | 285                     | 2                       |
| Operating leases Property payments                                    |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Transport provided: Departmental activity                             |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Travel and subsistence  | 1 699            | 1 768            | 1 726                   | 1 416                   | 826                       | 826              | 1 820                   | 1 989                   | 1 9                     |
| Training and development  | 240              | 25               | 112                     |                         | 187                       | 187              | 502                     | 176                     | 7                       |
| Operating payments  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Venues and facilities   | 117              | 10               | 16                      | 16                      | 16                        | 16               | 16                      | 18                      | 1                       |
| Rental and hiring   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Interest and rent on land   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Interest  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Rent on land  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| ransfers and subsidies  | 28 040           | 32 564           | 33 941                  |                         | 64                        | 64               |                         |                         |                         |
| Provinces and municipalities  | 27 800           | 32 500           | 33 831                  |                         |                           |                  |                         |                         |                         |
| Provinces   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Provincial Revenue Funds  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Provincial agencies and funds   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Municipalities  | 27 800           | 32 500           | 33 831                  |                         |                           |                  |                         |                         |                         |
| Municipalities  | 07.000           | 00.500           | 00.004                  |                         |                           |                  |                         |                         |                         |
| Municipal agencies and funds  | 27 800           | 32 500           | 33 831                  |                         |                           |                  |                         |                         |                         |
| Departmental agencies and accounts Social security funds              |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Provide list of entities receiving transfers                          |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Higher education institutions   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Foreign governments and international organisations                   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Public corporations and private enterprises                           |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Public corporations   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Subsidies on production   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Other transfers   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Private enterprises   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Subsidies on production   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Other transfers   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Non-profit institutions   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Households  | 240              | 64               | 110                     |                         | 64                        |                  |                         |                         |                         |
| Social benefits   | 240              | 64               | 110                     |                         | 64                        | 64               |                         |                         |                         |
| Other transfers to households   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| yments for capital assets   | 208              | 71               | 162                     | 10                      | 303                       | 303              | 227                     |                         |                         |
| Buildings and other fixed structures                                  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Buildings   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Other fixed structures  |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Machinery and equipment   | 208              | 71               | 162                     | 10                      | 303                       | 303              | 227                     |                         |                         |
| Transport equipment   |                  |                  |                         |                         |                           | T                |                         |                         |                         |
| Other machinery and equipment   | 208              | 71               | 162                     | 10                      | 303                       | 303              | 227                     |                         |                         |
| Heritage Assets   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Specialised military assets   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Biological assets   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| Land and sub-soil assets<br>Software and other intangible assets      |                  |                  |                         |                         |                           |                  |                         |                         |                         |
|   |                  |                  |                         |                         |                           |                  |                         |                         |                         |
| yments for financial assets   |                  | 11               |                         |                         |                           |                  |                         |                         |                         |
|   | 60 948           | 67 228           | 73 359                  | 49 995                  | 41 487                    | 41 487           | 53 705                  | 54 752                  | 55 8                    |

Table B.3: Transfers to local government by category and municipality: Provincial Treasury

|  |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | M       | es      |         |
|--|---------|---------|---------|--------------------|------------------------|------------------|---------|---------|---------|
| R thousand                               | 2017/18 | 2018/19 | 2019/20 |                    | 2020/21                |                  | 2021/22 | 2022/23 | 2023/24 |
| Category A                               |         |         |         |                    |                        |                  |         |         |         |
| Mangaung                                 |         |         |         |                    |                        |                  |         |         |         |
| Category B                               | 27 800  | 31 500  | 33 831  |                    |                        |                  |         |         |         |
| Letsemeng                                |         | 1 000   |         |                    |                        |                  |         |         |         |
| Kopanong                                 |         |         | 3 500   |                    |                        |                  |         |         |         |
| Mohokare                                 |         | 1 000   | 1 000   |                    |                        |                  |         |         |         |
| Masilonyana                              | 6 000   |         |         |                    |                        |                  |         |         |         |
| Tokologo                                 | 1 000   | 2 000   | 1 000   |                    |                        |                  |         |         |         |
| Tswelopele                               |         | 1 000   |         |                    |                        |                  |         |         |         |
| Matjhabeng                               |         |         |         |                    |                        |                  |         |         |         |
| Nala                                     |         |         | 2 000   |                    |                        |                  |         |         |         |
| Setsoto                                  |         |         |         |                    |                        |                  |         |         |         |
| Dihlabeng                                |         |         |         |                    |                        |                  |         |         |         |
| Nketoana                                 |         | 1 000   |         |                    |                        |                  |         |         |         |
| Maluti-a-Phofung                         |         |         | 2 000   |                    |                        |                  |         |         |         |
| Phumelela                                | 1 800   | 2 000   |         |                    |                        |                  |         |         |         |
| Mantsopa                                 | 1 000   | 1 000   |         |                    |                        |                  |         |         |         |
| Moqhaka                                  | 7 000   |         |         |                    |                        |                  |         |         |         |
| Ngwathe                                  | 10 000  | 22 500  | 20 331  |                    |                        |                  |         |         |         |
| Metsimaholo                              |         |         |         |                    |                        |                  |         |         |         |
| Mafube                                   | 1 000   |         | 4 000   |                    |                        |                  |         |         |         |
| Category C                               |         | 1 000   |         |                    |                        |                  |         |         |         |
| Xhariep District Municipality            |         | 1 000   |         |                    |                        |                  |         |         |         |
| Lejweleputswa District Municipality      |         |         |         |                    |                        |                  |         |         |         |
| Thabo Mofutsanyana District Municipality |         |         |         |                    |                        |                  |         |         |         |
| Fezile Dabi District Municipality        |         |         |         |                    |                        |                  |         |         |         |
| Unallocated                              |         |         |         |                    |                        |                  |         |         |         |
| Total transfers to municipalies          | 27 800  | 32 500  | 33 831  |                    |                        |                  |         |         |         |